

ANNUAL REPORT 2024

CEI Fund at the EBRD





Central European Initiative

The CEI is a regional forum for cooperation and consultation, which promotes collaboration in Central, Eastern and South-Eastern Europe at political, economic, and cultural level.

Founded in 1989, the CEI currently counts 17 Member States¹: Albania, Belarus², Bosnia and Herzegovina, Bulgaria, Croatia, Czechia, Hungary, Italy, Moldova, Montenegro, North Macedonia, Poland, Romania, Serbia, Slovak Republic, Slovenia, and Ukraine.

Since its inception, the Initiative's main aim has focused on supporting transition countries in their integration process with the European Union (EU). To achieve this goal, the CEI seeks to make a sustainable impact on strengthening the capacities of its Member States remaining outside of the EU to consolidate their institutional and economic background, thus bringing them closer to the Union.

In 1992, Italy signed an Agreement with the European Bank for Reconstruction and Development (EBRD) on the establishment of a CEI Fund at the EBRD "to assist the Bank's countries of operations in Central, Eastern and South-eastern Europe in their economic and social transformation process". A Secretariat for CEI Projects (later renamed Office for the CEI Fund at the EBRD) was established to manage the Fund.

The Fund - towards which the Italian Government has solely made a total contribution of 59.5 million EUR - mainly provides grant-type assistance for Technical Cooperation (TC) projects. The Fund has so far provided over 36 million EUR for TC projects. It has also contributed over 4.8 million EUR to the Knowhow Exchange Programme (KEP).

¹ According to the CEI Guidelines and Rules of Procedure the CEI Member States are Republic of Albania, Republic of Belarus, Bosnia and Herzegovina, Republic of Bulgaria, Republic of Croatia, Czech Republic, Hungary, Italian Republic, Republic of Moldova, Montenegro, Republic of North Macedonia, Republic of Poland, Romania, Republic of Serbia, Slovak Republic, Republic of Slovenia, and Ukraine.

² On 25 March 2022, the CEI Member States decided to suspend the Republic of Belarus of its rights of representation in the CEI, as a consequence of the country's actions in support of the Russia's war against Ukraine.

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AGLI ITALIANI CHE DIFENDONO
LA PATRIA NEL MONDO

Intro

Introduction

The Central European Initiative (CEI) was established as a platform to promote dialogue and cooperation across Europe in response to the profound transformations following the fall of the Berlin Wall.

From the outset, the CEI has emphasized the importance of regional collaboration as a catalyst for democratic change, economic development, and social inclusion.

A notable example of this is the longstanding and productive partnership between the CEI and the European Bank for Reconstruction and Development (EBRD), which has played a key role in advancing the socio-economic development of the CEI region and supporting its path toward European integration.

Today, as Europe faces a range of complex challenges, this report presents a comprehensive overview of the initiatives financed in 2024 by Italy through the CEI Fund at the EBRD. These efforts were implemented primarily via the Technical Cooperation Programme and the Know-how Exchange Programme.

Maintaining a strong EU perspective for CEI countries that have yet to join the Union, and fostering regional integration, remain core strategic objectives of the CEI Fund. In 2024 alone, approximately EUR 2 million was allocated to support technical assistance and capacity-building initiatives in non-EU CEI countries.

Through the Technical Cooperation Programme, the CEI Fund provided nearly EUR 1.5 million for five technical assistance projects in critical areas such as sustainable infrastructure and enterprise development, thereby helping the EBRD unlock further investments.

Additionally, the Know-how Exchange Programme supported twelve new projects with funding of around EUR 500,000. These initiatives focused on strengthening institutional capacity to bolster the European integration prospects of CEI non-EU members, with a particular emphasis on improving the efficiency of public administration and facilitating economic and social transformation.

Italy remains a steadfast supporter of regional cooperation, recognizing its vital role in enhancing stability, upholding the rule of law, and fostering socio-economic progress throughout the CEI region.

As the continent continues to navigate evolving and multifaceted challenges, it is crucial for the CEI to adapt its tools and approaches to better respond to emerging priorities. Italy is fully committed to enhancing the impact of the CEI Fund across the region, ensuring it remains responsive and effective in meeting the needs of its beneficiaries, in alignment with the CEI Action Plan 2024–2026.



CEI Fund at the EBRD

The **Central European Initiative (CEI)** was founded in Budapest on 11 November 1989. It is a regional intergovernmental forum committed to supporting European integration and sustainable development through cooperation between and among its 17 Member States¹. While acting as a platform for political dialogue, the CEI has developed a strong operational, result oriented approach to regional cooperation. It combines multilateral diplomacy and financing. The CEI Executive Secretariat is based in Trieste (Italy).

The **European Bank for Reconstruction and Development (EBRD)** was established in London in 1991. It is a multilateral bank that promotes the development of the private sector and entrepreneurial initiatives in more than 35 countries from central Europe to central Asia and the southern and eastern Mediterranean, as well as the West Bank and Gaza. The Bank is owned by 74 countries as well as the EU and the EIB. EBRD investments are aimed at making the economies in its regions competitive, well governed, green, inclusive, resilient, and integrated.

Italy is a founding member and an important contributor of both the CEI and the EBRD. In this framework, in 1992, it established the CEI Fund at the EBRD, acknowledging the great opportunity the newly created development bank represented for the CEI and its objectives.

Donor governments and partners make a vital contribution to the Bank's work by providing funds that act as a catalyst for investments and support other activities in countries of operations. Therefore, the CEI Fund was created "to assist the Bank's countries of operation in central and eastern Europe in their economic and social transformation process".

The Fund has financed projects and activities targeting the entire CEI region with a sole Italian contribution of 59 million EUR. Currently, countries of operations are: Albania, Bosnia and Herzegovina, Moldova, Montenegro, North Macedonia, Serbia, and Ukraine.

The Fund has mainly financed a grant type Technical Cooperation (TC) Programme in support of EBRD operations in several areas, including agribusiness, energy/climate, finance and business, institutional development and capacity building, small and medium sized enterprises (SMEs), municipal infrastructure and services, and transport.

In addition to Technical Cooperation, the CEI Fund has been a source of financing for the Know how Exchange Programme (KEP) – a grant facility aimed at European integration by supporting capacity building and best practice transfer from institutions in EU CEI countries to benefit recipients in non-EU CEI Member States.

From 1998 to 2006, the CEI Fund at the EBRD – in cooperation with several partners across the CEI region – also co-financed Cooperation Activities, i.e., projects of small scale and limited duration, such as conferences, seminars, workshops, or other types of short trainings. Between 1998 and 2006, the CEI Fund supported 113 activities of this kind throughout the CEI member countries, with over 1.6 million EUR.

The Office for the CEI Fund at the EBRD is the operational body, which ensures constant dialogue among the Italian Ministry of Foreign Affairs and International Cooperation (MAECI), the EBRD and the CEI-Executive Secretariat (CEI-ES), on all issues related to the governance of the Fund. The Office is linked institutionally to the CEI-ES as it is located at the CEI-ES Headquarters in Trieste (Italy). In 2024, the Office staff was composed of a Programme Manager.

¹ On 25 March 2022, the CEI Member States decided to suspend the Republic of Belarus of its rights of representation in the CEI, as a consequence of the country's actions in support of Russia's war against Ukraine.



Technical Cooperation Programme

A wide community of donors is backing the EBRD. Donor partnerships are an integral part of how the EBRD operates, using donor funds strategically and responding to country specific conditions. By co financing the EBRD's operations and related activities such as policy reforms and technical cooperation projects, Italy helps generate greater impact in the CEI region through the CEI fund at the EBRD, making economies competitive, well governed, green, inclusive, resilient and integrated.

The EBRD technical assistance primarily aims at contributing to the preparation and implementation of the Bank's investment and non-investment operations, and at providing advisory services to private and public sector clients. Technical Cooperation (TC) projects can assist in implementing legal and regulatory frameworks, institutional reforms, as well as in achieving the highest standards of corporate governance.

In general, TC projects enable the EBRD to:

- Make thorough preparations for its investments and undertake them more effectively.
- Pursue investment opportunities in higher risk environments by reducing credit risks.
- Increase the impact of its projects in the transition process by supporting structural and institutional changes.
- Sponsor legal and regulatory reforms, institutional building, company management and training.

TC projects constitute the largest part of the activity funded by the CEI Fund at the EBRD. CEI Technical Cooperation is traditionally offered in the form of grant type assistance.

Operations include support for feasibility and pre-feasibility studies, project implementation, management training,

capacity building, and pre-loan audits. These activities target several priority areas, including agribusiness, business and finance, energy/climate, institutional development, municipal infrastructure and services, SME support and transport.

Since its inception, the Italian Government – through the CEI Fund at the EBRD – has committed over 36 million EUR towards 206 Technical Cooperation assignments (see Annex 6). These projects have been coherent with the framework and general objectives of the EBRD and other international financial institutions (IFIs) and have represented a fundamental means of development for the countries of operations of the CEI Fund.

Investment links

Technical cooperation grants typically involve technical expertise to help design or implement an investment project. The CEI TC Programme aims at supporting the Bank's investments and loans, either at project preparation or implementation level. The CEI has undertaken projects which yield high co-financing ratios.

TC projects supported by the CEI Fund from 1993 to 2023 are expected to mobilise over 8.5 billion EUR of international investments. The EBRD alone is expected to contribute to those investments with over 6.5 billion EUR.

A Total Investment Ratio (TIR) can be calculated to show how many euros the international community is expected to invest for each euro granted by the CEI Fund for TC projects. Between 1993 and 2024, the Total Investment Ratio (TIR) was estimated to be 1:262. The EBRD's share, alone, is expected to reach 200 EUR for each euro of the CEI Fund dedicated to TC projects: this represents the EBRD Investment Ratio (EIR).

Chart 2.1.

Total Investments linked to the CEI TC assignments
(share of 8.5 billion EUR of estimated total linked investments)



Total Investment Ratio = 1:262

Total Investments / Total committed CEI grants

EBRD Investment Ratio = 1:200

EBRD Investments / Total committed CEI grants

Geographic distribution

The distribution of TC projects by country and their cumulative committed value since 1993 demonstrate the CEI Fund's focus on regional projects. 37% of its resources (amounting to over 13.5 million EUR) have been committed to regional operations through 57 TC assignments. As to country allocations, the initial focus on Central European

countries (which have since then become EU members) has shifted towards the Western Balkans, Moldova and Ukraine. The charts below illustrate the geographical distribution of TC projects by number of assignments and their value over the period 1993-2024.

Chart 2.2.

Cumulative distribution of TC assignments by country, 1993-2024 (share of a total of 206 assignments)

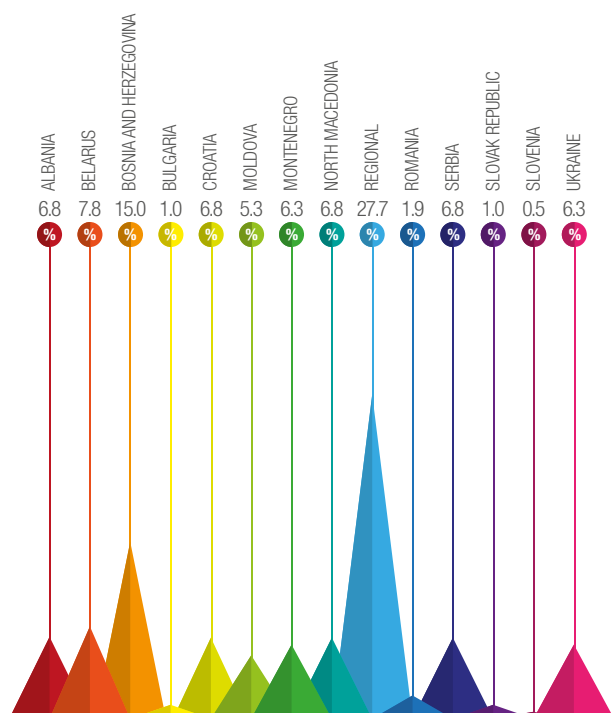
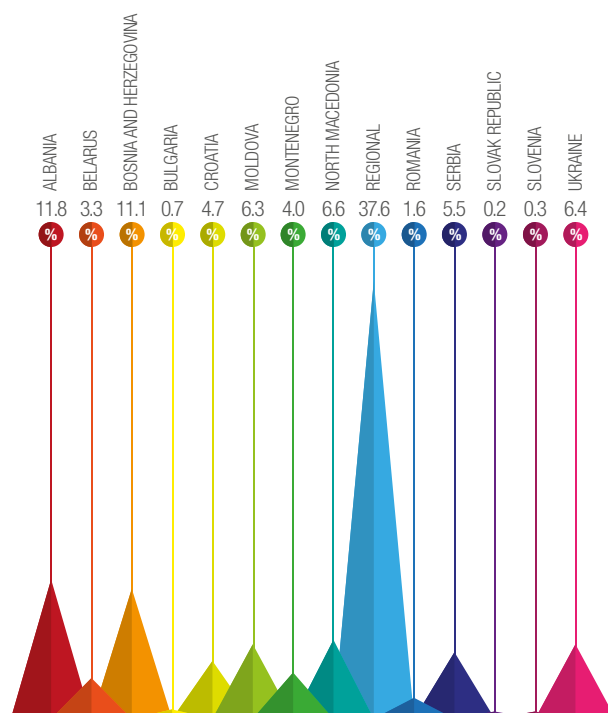


Chart 2.3.

Cumulative distribution of TC assignments by country, 1993-2024 (share of total committed grants of 36,312,056 EUR)



Sectors covered

The sector allocation analysis indicates seven areas of operations in which the CEI has funded TC projects: agribusiness, business and finance, energy/climate, institutional development, municipal infrastructure and services, SME support and transport. According to this categorisation and in terms of resources, transport is the

sector that has benefitted from the CEI Fund the most, followed by SME support and by energy/climate. The charts below illustrate the distribution of TC projects by number of assignments and their value over the period 1993-2024.

Chart 2.4.
Cumulative distribution of TC assignments by sector,
1993-2024 (share of a total of 206 assignments)

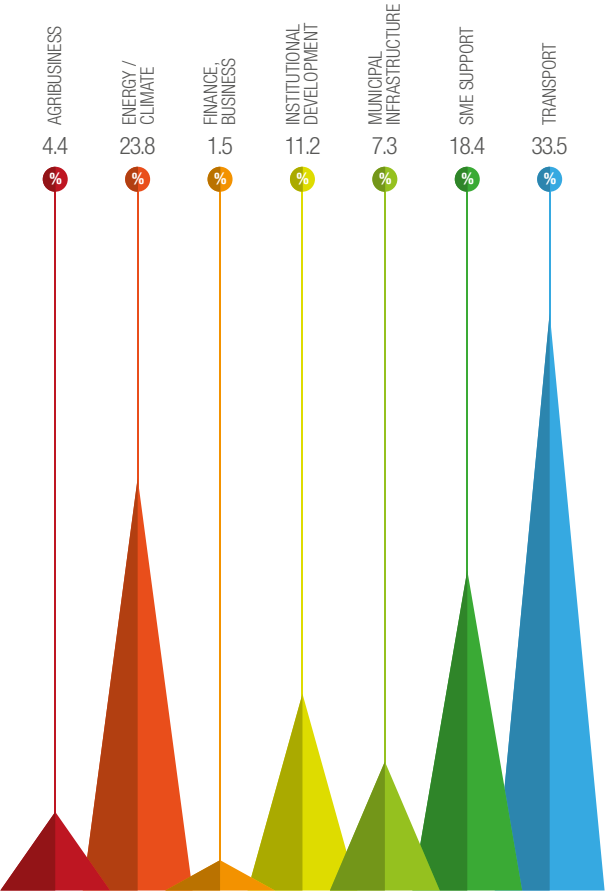
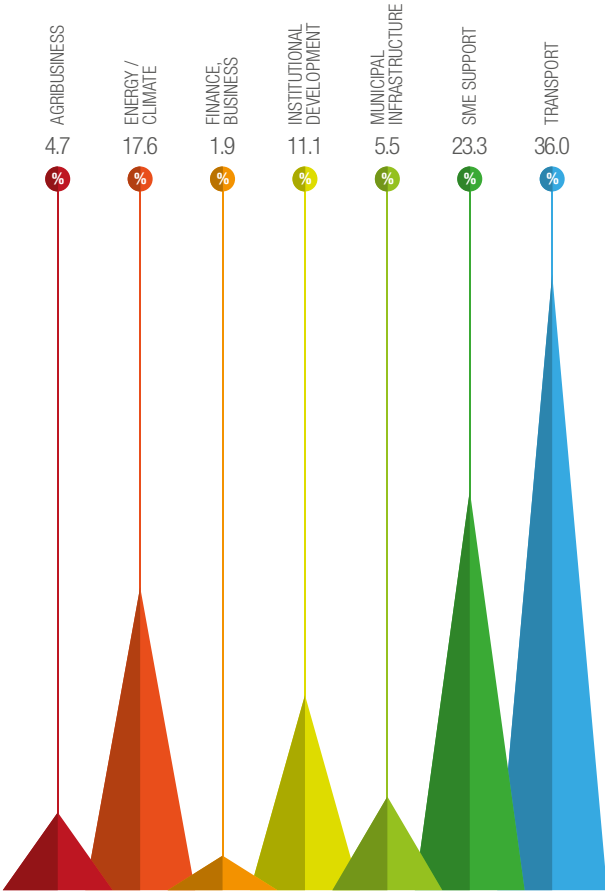


Chart 2.5.
Cumulative distribution of TC assignments by sector,
1993-2024 (share of total committed grants of 36,312,056 EUR)





Technical Cooperation Programme

Projects approved in 2024

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Table 2.1. List of TC assignments approved in 2024

No.	Earmark document number	Assignment name	Country of operation	Sector of operation	Value €	Expected related investment (€ million)
1	50010663	Continuation of the Programme "Advisory to MSMEs and Start-Ups in Moldova"	Moldova	SME support	500,000	n/a
2	50010668	Continuation of "Youth in Business Programme in the Western Balkans"	Regional	SME support	500,000	up to 100
3	50010766	Ternopil Trolleybus Project - Project Implementation Unit	Ukraine	Transport	370,000	15
4	50010788	Serbia Project Science Phase 2 - Legal Due Diligence	Serbia	SME support	20,000	up to 100
5	50010789	Serbia Project Science Phase 2- Environmental & Social Due Diligence	Serbia	SME support	120,000	
TOTAL					1,510,000	215

Continuation of the Programme “Advisory to MSMEs and Start-Ups in Moldova”

COUNTRY OF OPERATION	Moldova
SECTOR OF OPERATION	SME support
VALUE	500,000 EUR (in 2023 the CEI Fund originally committed 500,000 EUR for the first phase of this TC assignment)
PLANNED DURATION	36 months

BACKGROUND

MSMEs remain a key priority for the country as outlined in Moldova's existing national development strategy, “Moldova 2030”, and as part of its priority area “sustainable and inclusive economic development”. The strategy focusing on inclusion, sustainability, and growth, aims to: promote entrepreneurship and the employment of vulnerable groups; reduce informality and improve access to infrastructure; increase incomes and growth by focusing on facilitating MSME access to finance; and promote innovation and reducing corruption.

In this framework, due to initiatives from the EU, the government, a growing range of supporting organisations, and a Moldovan start-up ecosystem have been gaining ground in recent years. Despite the growing vibration, the following challenges of the Moldovan start-up ecosystem remain: difficulties in transferring knowledge to markets; highly centralised public system of R&I; high level of fragmentation; low level of innovation applicability; education system not focused on practical skills and innovative thoughts, and with little exposure to international experience; overreliance on external funding. Accelerators in Moldova are only focused on pre-acceleration support. As a company expands, it often relocates to any EU accelerator/hub. The migration of startups to EU (Romania, Estonia) and US driven by the potential for attracting venture capital and the perception of a more regulated financial market can be observed. Therefore, there is a need to enhance the capabilities of accelerators to provide an advanced level of support and attract foreign investment.

OBJECTIVES AND SCOPE OF WORK

The Action will address the need to support the MSME ecosystem development as well as high potential start-ups (HPSUs), smaller and innovative companies with a strong potential to scale up and prepare to access finance, build partnerships, and excel, positioning themselves as the drivers of the economy in the future.

The overall objective of the Action is to foster economic development and enhance the competitiveness of MSMEs and early-stage enterprises in Moldova, allowing them to realise their untapped potential, attract finance from diverse sources, and foster innovation. It will contribute to build an innovation-friendly business environment, and it will ultimately produce a positive socio-economic impact on the local community through job-creation, skills development, and economic prosperity. The Action will cover MSMEs operating across all sectors in all regions of Moldova.

The specific objectives of the Action include: strengthen MSMEs' competitiveness via advisory support for HPSUs growth and innovation; improve MSMEs' access to finance

by improving start-ups' market approach, management skills, internationalisation and investment readiness, utilising a set of different advisory tools; support the digital transition in Moldova and promote cybersecurity awareness in the private sector through increased MSMEs awareness.

Eligibility criteria for MSMEs:

- Size: up to 250 employees for projects with local consultants.
- Area of activity: all activities except banking services, military products or services, gambling, hard liquor and tobacco in line with the EBRD policies.
- Commitment: management must be open and committed to the assistance and achieving agreed objectives.
- Integrity: enterprise and management are credible and respectable and must comply with the EBRD integrity procedures. There must not be any previous or ongoing legal proceedings, which may affect the implementation of the project or constitute reputational risk.
- Viability: be able to demonstrate further potential for growth in terms of having a discernible competitive advantage and have sufficient financial and operational resources available for implementation and follow up of advisory services.

This action will result in increased competitiveness of assisted MSMEs, leading to innovation and growth, export development, job creation, improved productivity, and increased adoption of innovative practices. Additionally, activities to develop the local consultancy market, including increased demand for and supply of high-quality advisory services and knowledge sharing with local institutions, will contribute to the creation of a thriving local market for external advice that will provide long-term support to MSMEs in Moldova. Expected results include:

- at least 5 HPSUs receive advice through the customised scaling support, which provides intensive business diagnostics, technical advisory and mentoring support;
- at least 100 MSMEs reached through ecosystem support activities, awareness raising, networking and other non-project activities.

INVESTMENT LINKS

While the action is not directly related to an EBRD investments, the local teams will seek to identify beneficiaries that are, or can become, more bankable and creditworthy and turn to them for EBRD co-financing and indirect financing. The supported start-ups will evolve into SMEs that could benefit in the future from the Bank through its standard SME one-to-one advisory and financing projects.

Continuation of “Youth in Business Programme in the Western Balkans”

COUNTRY OF OPERATION	Regional
SECTOR OF OPERATION	SME support
VALUE	500,000 EUR (in 2022 the CEI Fund originally committed 1,500,000 EUR for the first phase of this TC assignment)
PLANNED DURATION	36 months

BACKGROUND

SMEs often struggle with numerous challenges that hamper their growth and productivity, both in terms of access to finance and in terms of access to knowhow. Especially young entrepreneurs are facing disproportionate difficulties in accessing finance due to their limited management skills, business experience and to banks' risk aversion towards them. In addition to weak financing prospects, many young people lack the business skills and mind-set to start and run their own business.

In response to these challenges in the Western Balkans, the EBRD has developed a Youth-in-Business Programme (the Programme). It aims at promoting youth entrepreneurship and enhancing youth participation across the region. The Programme aims to achieve this through a holistic approach, reflecting the multi-faceted challenges of young people, and comprising two interlinked components - access to finance and access to know-how. Access to finance includes: an EBRD credit lines to Partner Financial Institutions (PFIs) for lending to Youth MSMEs; a risk enhancement mechanism in the form of a First Loss Risk Cover (FLRC) or a guarantee; and technical assistance to PFIs that aims to support Youth MSMEs' access to finance on sustainable basis. This is complemented with technical assistance to Youth MSMEs, both to existing sub-borrowers and potential ones to strengthen their entrepreneurial and management capacities and further grow their business. Digitalisation is a crosscutting element, recognising the need for local companies to digitalise in order to maintain their competitive edge. The Programme was launched in 2021 and will be implemented over a period of 5 years.

OBJECTIVES AND SCOPE OF WORK

The overall objective of the Programme is to increase young entrepreneurs' and Youth MSMEs' access to finance and skills to help them grow their business. The specific objectives of the Programme are: 1. increasing young

entrepreneurs' access to finance and skills to help them grow their business; 2. promoting youth participation in the economy to pave the way for a new generation of businesses, and 3. combining financial and non-financial tools to strengthen Youth MSMEs' resilience and growth potential and make them attractive banking clients.

The Programme targets local small-and medium-sized enterprises that are owned or managed by a person (or persons) under the age of 35 across the Western Balkan economies, seeking to offer an effective response to address the multi-dimensional nature of Youth MSMEs' barriers to growth. It comprises two inter-linked components deployed at regional level to reach scale: (i) access to finance and (ii) access to know-how and capacity building.

The components of the Programme are structured to optimise the impact on PFIs and Youth MSMEs at the market level, promoting both finance and advice to the Youth MSME segment. Access to finance includes EBRD credit lines to Partner Financial Institutions (PFIs) for on-lending to Youth MSMEs, a risk enhancement mechanism in the form of a First Loss Risk Cover (FLRC), or a guarantee, as well as technical assistance to PFIs that aims to support Youth MSMEs' access to finance on a sustainable basis.

This is complemented with advisory services and business development expertise to Youth MSMEs, both existing sub-borrowers and potential ones, in order to strengthen entrepreneurial and management capacities and further grow their business. Digitalisation will feature as a core cross-cutting element throughout the Programme.

INVESTMENT LINKS

The Programme in the Western Balkans aims at extending credit lines via EBRD partner banks in the amount of up to 100 million EUR and reaching over 2,500 Youth MSMEs via advisory services, entrepreneurial learning, mentoring and other outreach activities.

COUNTRY OF OPERATION	Ukraine
SECTOR OF OPERATION	Transport
VALUE	370,000 EUR
PLANNED DURATION	36 months

BACKGROUND

The EBRD is lending 10 million EUR to Ternopilelectrotrans, a municipal public transport operator in the city of Ternopil, an economic centre in western Ukraine. The loan will enhance the resilience and efficiency of the city's electric public transport infrastructure, reducing emissions while supporting both citizens and nearly 30,000 displaced people who have moved to Ternopil as a result of Russia's war in Ukraine.

The loan will be co-financed by a 4 million EUR investment grant from Canada through the EBRD's High-Impact Partnership on Climate Action (HIPCA) and backed by a 25 percent guarantee from Spain. The city will contribute at least 1 million EUR in equity from the borrower.

In detail, the loan will allow the company to replace its existing trolleybus fleet, which is outdated since it is more than 29 years old and requires urgent renewal. The renewal of the trolleybus fleet will improve the reliability and quality of services for public transport users, as well as improve air quality through reduced carbon, NOx and particulate matter emissions. The installation of surveillance cameras inside trolleybuses will enhance the safety of public transport services. The modernisation of traction substations and depot will play an important role in improved energy efficiency and reliability of the catenary network operation. The project plays a vital role for internally displaced persons, who had to relocate to Ternopil from the temporarily occupied territories or territories close to the frontlines, as well as other vulnerable groups of population, as it improves access to safe and reliable public transportation.

OBJECTIVES AND SCOPE OF WORK

To implement the investment project, the City of Ternopil and the company have established a Project Implementation Unit (PIU), which has been additionally staffed with specialists after the loan agreement signing. The activity of the PIU is supported by the City experts, who have knowledge of the IFI's tendering procedures.

The technical assistance will provide tailored support to assist the City and the company with the implementation of the investment project.

Key areas of support will include enhancing the PIU, assisting with procurement, tendering, and contract implementation, ensuring compliance with financing agreements, providing environmental and social implementation support, and developing the Public Service Contract between the company and the City, outlining key performance indicators, rights, obligations, and measures to ensure sustainable operations and quality transportation services. The approach will prioritize knowledge transfer and on-the-job training for staff assigned to the PIU.

INVESTMENT LINKS

A loan of up to 10 million EUR from the EBRD, up to 4 million EUR from the HIPCA Canada investment grant, and up to 1 million EUR from the City of Ternopil. Given war-triggered risks related to vulnerability of the energy infrastructure - which remains a primary target of Russian missile attacks across Ukraine - the loan will benefit from a partial guarantee provided by Spain.

Serbia Project Science Phase 2 / Legal Due Diligence / Environmental & Social Due Diligence

COUNTRY OF OPERATION	Serbia
SECTOR OF OPERATION	SME support
VALUE	20,000 EUR + 120,000 EUR
PLANNED DURATION	6 months

BACKGROUND

In June 2023, the EBRD provided an 80 million EUR loan to the Serbian government to fund the construction, equipping, and expansion of Science and Technology Parks (STPs) in Niš, Kruševac, Čačak, and Belgrade (Project Phase 1), with completion expected by February 2026. The project aims to foster entrepreneurship by supporting innovation-focused companies and enhancing Serbia's innovation ecosystem through improved governance, tenant selection, and performance management of STPs. Additionally, it seeks to develop human capital by offering quality internships and aligning workforce skills with market needs.

The EBRD and the Serbian government are now considering an additional 100-150 million EUR for Phase 2, which will establish seven new STP developments across Niš, Belgrade, Kragujevac, and Novi Sad, all meeting international green building standards. These facilities will expand Serbia's innovation infrastructure, with each project implemented separately through the Ministry for Public Investments. Currently, Serbia has four integrated STPs with a total Gross Buildable Area (GBA) of approximately 68,000 m², primarily leased to private entities and research institutions.

Phase 2 construction is expected to begin by late 2025, though design and construction documents have yet to be prepared. Once completed, the Serbian government will transfer management of the facilities to STPs. To support project implementation, the EBRD plans to engage consultants for Legal Due Diligence and Environmental & Social Due Diligence.

OBJECTIVES AND SCOPE OF WORK

A) Legal Due Diligence

The Legal Due Diligence aims to provide the Bank with a comprehensive legal assessment of the project. This process will involve reviewing the ownership structure of the Science and Technology Parks (STPs) and their respective Special Purpose Vehicles (SPVs). Additionally, it will assess the operational and management arrangements for these parks, including property management agreements and subsidy allocation mechanisms. A key aspect of the assessment will be ensuring compliance with state aid regulations and other relevant legal requirements under Serbian law.

B) Environmental & Social Due Diligence (ESDD)

The Environmental & Social Due Diligence (ESDD) aims to assess potential environmental and social risks associated with the project, ensuring compliance with local laws, EBRD standards, and EU regulations. It will identify adverse impacts, propose mitigation measures, and explore opportunities to enhance sustainability. The assessment will cover all project phases, from pre-construction to operation and decommissioning, addressing issues such as climate change, human rights, health and safety, and gender equality. The ESDD will establish baseline environmental and social conditions, develop key reports—including an Environmental & Social Assessment, Stakeholder Engagement Plan, Environmental and Social Action Plan, and Non-Technical Summary—and determine whether additional studies are needed, such as those on resettlement or land contamination. It will also evaluate the significance of physical climate risks and finalise all documentation based on feedback from the EBRD and the client.

INVESTMENT LINKS

From 100 to 150 million EUR by the EBRD.

Technical Cooperation Programme

Projects closed in 2024

Table 2.2. List of TC assignments closed in 2024

No.	Earmark document number	Assignment name	Country of operation	Sector of operation	Value €
1	50007917	Methane Emissions Reduction Programme in Gas Supply Chains	Ukraine	Energy/Climate	110,200
TOTAL					110,200

Methane Emissions Reduction Programme in the Gas Supply Chains

CLOSED IN 2024

COUNTRY OF OPERATION. Ukraine
SECTOR OF OPERATION. Energy/ Climate
VALUE 110,200 EUR
PLANNED DURATION. 23 months

FRAMEWORK AND OBJECTIVES

The EBRD, the Public Joint Stock Company “National Joint Stock Company “NAK” Naftogaz of Ukraine” (“Naftogaz” or “NAK” or the “Company”) and the Ministry of Ecology and Natural Resources have agreed to cooperate on a programme for the measurement and reduction of methane fugitive emissions along the gas infrastructure owned by NAK in Ukraine. Additional key stakeholders are the Ministry of Energy as well as other national institutions and authorities of relevance to the sector.

The main objectives of the Programme were:

- Improving accuracy of methane emissions measurement data.
- Introducing a robust inventory of methane emissions as well as procedures and templates for periodic reporting.
- Developing a roadmap for reducing methane emissions, comprising of technical and economic studies for actions, improvements and investment for reducing methane emissions along the gas supply chain (upstream, midstream and downstream).
- Providing policy dialogue on the improvement of policies and regulations on methane emissions in the gas sector.

The Programme is implemented through a sequence of call-off notices.

The main objectives of this Call-Off were:

- To support Naftogaz in the implementation of an internationally recognized methane inventory.
- To further develop an energy efficiency investment program both in Gas Transmission System Operator of Ukraine (TSOUA)and Naftogaz.
- To provide insight into the current regulatory process in the EU.
- To report on the findings of the call-off to Naftogaz, TSOUA and the Ministry of Energy and Environment.

OUTCOMES

The assignment supported Naftogaz to achieve the following:

- Estimation of the national emissions baseline.
- Preparation of an investment program to reduce methane emissions.
- Participation to the Oil & Gas Methane Partnership (OGMP) 2.0¹: emissions report Level 1 submitted in 2021 with a plan to submit Level 3.

Outcome Status Update: A significant capacity strengthening has been achieved with Naftogaz, to the point that the level of competence and awareness resulted in them formally announcing the commitment to report according to OGMP standards – first EBRD client to do so.

Output Status Update: Naftogaz produced an internationally recognised inventory, specifically in line with the OGMP standards, which is recognised also by the EU Methane Directive as the best in class reporting standard. Naftogaz joined OGMP 2.0 in 2020 and provided an emissions report Level 1 in 2021. Level 3 reporting was under preparation but was placed on hold in mid-2023 due to the ongoing war.

There has been no progress since early 2023 due to the ongoing war in Ukraine. It is hoped that we will be able to re-engage with counterparts in the near future to continue the Programme as the reconstruction of Ukraine's energy network will be a high priority.

¹ OGMP 2.0 is the flagship oil and gas reporting and mitigation programme of the United Nations Environment Programme (UNEP). It is the only comprehensive, measurement-based international reporting framework for the sector.

Know-how Exchange Programme

The CEI Know-how Exchange Programme (KEP) is an instrument dedicated to offering co-financing to projects and programmes, focused on the transfer of know-how and best practices from EU to non-EU CEI Member States. The KEP offers grants to institutions from EU countries willing to share their experience with their partners in the non-EU CEI countries.

The CEI Fund at the EBRD has been co-financing KEP projects since 2004. To date, 160 projects have been financed for a total CEI Fund contribution of over 4.8 million EUR with an overall project value amounting to around 17.9 million EUR (see Chart 3.1 and Annex 7).

As shown in Chart 3.2, the projects supported by the CEI Fund at the EBRD have targeted all the non-EU CEI Member States. The countries that have benefited from direct KEP assistance the most, since its establishment, are Serbia, followed by Moldova, Albania and North Macedonia, while regional projects primarily targeted the Western Balkan region.

The majority of KEP grants are assigned through annual Calls for Proposals. In 2024, the CEI Fund provided resources for one call launched on 16 September. Fifty-seven applications were received within the deadline for the project submission set on 15 November 2024. After careful evaluation, twelve capacity building projects were approved for co-financing with 431,202.12 EUR.

These projects (see Table 3.1) will bring together know-how providers and beneficiaries from several CEI countries. They will focus on significant areas of cooperation aimed at strengthening European integration areas such as anti-corruption, environment, energy, security, migration, local development, institutional development, media, health and tourism.

Chart 3.1. CEI Fund co-financing and mobilised co-financing resources for KEP Projects 2004-2024
(share of the overall value of projects amounting to 17,841,975 EUR).

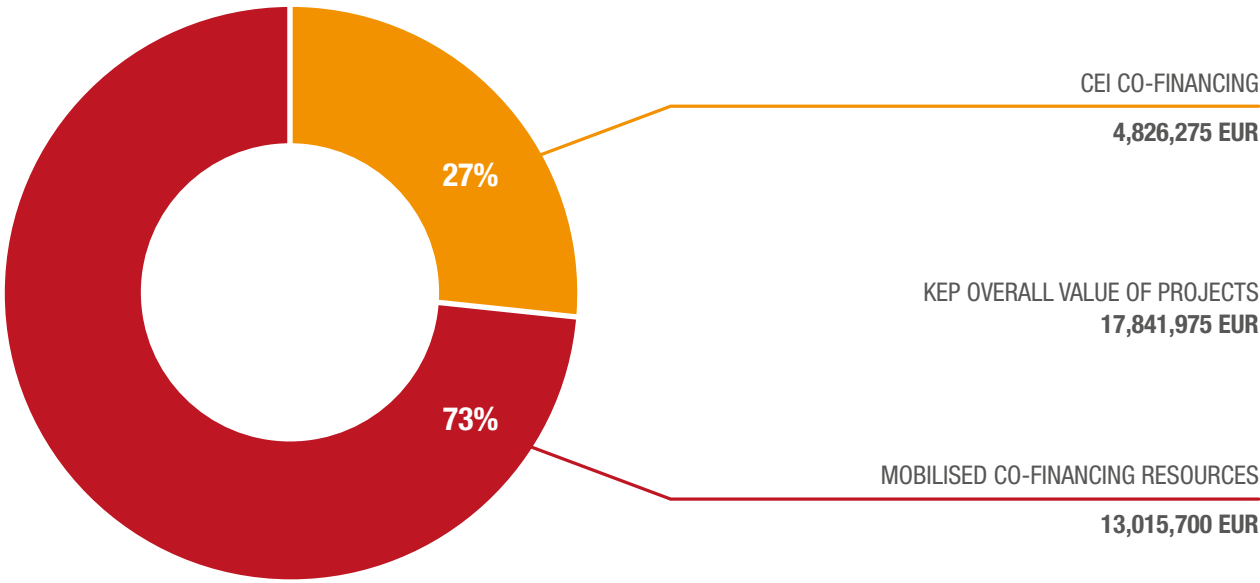
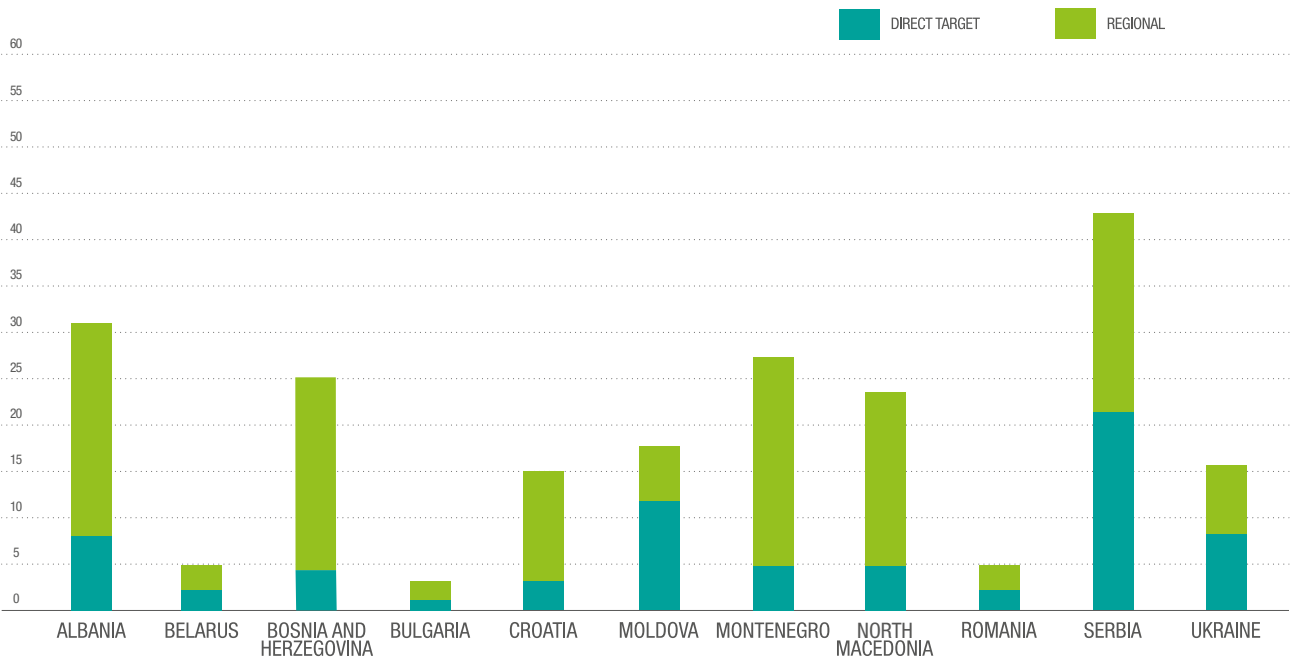


Chart 3.2. Distribution of KEP projects by number of assignments according to know-how recipient countries. The projects with regional spread are highlighted in light green *(share of 160 projects).*



Know-how Exchange Programme

Projects approved in 2024

Table 3.1. List of KEP projects approved in 2024

No.	Reference number	Project name	Country of know-how provider	Country of know-how recipient	Total project cost €	CEI grant €
1	304.4.2024.002	Civil Society for Good Governance and Anti-Corruption in Southeast Europe: CEI Support to Capacity Building for Evidence-Based Advocacy, Policy Impact and Citizen Engagement	Bulgaria	Albania, Bosnia and Herzegovina, North Macedonia, Montenegro, Serbia	80,000	40,000
2	304.4.2024.006	Capacity enhancing of the Albanian marine pollution preparedness and response system	Croatia	Albania	78,500	39,000
3	304.4.2024.007	EU Natural gas markets: fundamentals, regulatory frameworks and challenges for market integration and decarbonisation	Italy	Albania, Bosnia and Herzegovina, North Macedonia, Montenegro	80,000	40,000
4	304.4.2024.010	Resilience and Preservation: Security, Migration, and Cultural Heritage Protection in Ukraine	Italy	Ukraine	38,935	18,900
5	304.4.2024.011	Urban Nexus: Empowering Local Governance in the Western Balkan (UrbaNEX – WB)	Italy	Albania, Serbia	98,078	39,498
6	304.4.2024.017	CEI support to strengthening the Parliaments of Albania, Bosnia and Herzegovina, North Macedonia, Moldova, Montenegro, Serbia and Ukraine, in the context of the EU Accession	Italy	Albania, Bosnia and Herzegovina, North Macedonia, Moldova, Montenegro, Serbia, Ukraine	69,992	34,992
7	304.4.2024.021	Technical assistance for the creation of a National Promotional Institution (NPI) in Albania	Italy	Albania	100,000	40,000
8	304.4.2024.023	CEI for Ukraine's Future. Empowering Ukrainian Municipalities through Polish Expertise in Fund Management and Project Practices for Pre-Accession Readiness of Ukraine	Poland	Ukraine	102,005	40,000
9	304.4.2024.034	MAAM - Media Advocacy Action for Moldova: Empowering Moldova's Public Watchdogs to Safeguard Media Freedom	Romania	Moldova	80,850	39,313
10	304.4.2024.040	Bridge to Resilience	Bulgaria	Ukraine	39,000	19,500
11	304.4.2024.049	CEI support to Technology Transfer for Hospitals in Albania and North Macedonia (ALBAU-TT-CRO)	Italy	Albania, North Macedonia	89,752	40,000
12	304.4.2024.054	Enhancing Sustainable Tourism Development in Montenegro	Croatia	Montenegro	80,000	40,000
TOTAL (€)					937,112	431,202

Civil Society for Good Governance and Anti-Corruption in Southeast Europe: CEI Support to Capacity Building for Evidence-Based Advocacy, Policy Impact and Citizen Engagement

APPROVED IN 2024

CEI REF. NO. 304.4.2024.002
TOTAL PROJECT COST. 80,000 EUR
CEI GRANT. 40,000 EUR
PLANNED DURATION. 24 months

KNOW-HOW PROVIDER

SELDI through the Center for the Study of Democracy (CSD), Bulgaria
<https://seldi.net/> - <https://www.csd.eu/>

KNOW-HOW RECIPIENTS

Macedonian Center for International Cooperation (MCIC), North Macedonia
<https://mcms.mk/en.html>

Civil society organisations and anti-corruption agencies based in Albania, Bosnia and Herzegovina, North Macedonia, Montenegro, and Serbia.

SUMMARY DESCRIPTION

The anti-corruption agenda in the Western Balkans has faced significant setbacks due to geopolitical shifts following Russia's invasion of Ukraine. Despite substantial EU investments, corruption remains entrenched, particularly at the political level, sustaining state capture. The EU has allocated billions under various plans to combat corruption, but concerns persist regarding the effectiveness of these funds. A key challenge is ensuring that new regulatory measures do not lead to flawed legislation or lack of public consultation.

The SELDI network (Southeast Europe Leadership for Development and Integrity), involving also the Center for the Study of Democracy (CSD) and the Macedonian Center for International Cooperation (MCIC), leads efforts to combat corruption through partnerships with civil society organizations, policymakers, and international stakeholders.

In this framework, the project aims at driving policy change, strengthening civil society, and enhancing regional cooperation in the target countries. Through a series of actions, the initiative seeks to expose corruption, support evidence-based advocacy, and foster collaboration between policymakers, civil society organizations (CSOs), and international institutions.

A key component is the development of policy briefs, providing actionable recommendations on critical corruption-related issues such as judicial corruption and public procurement integrity. SELDI will also implement a capacity-building programme, training up to 60 CSO representatives in advocacy, investigative journalism, and policy writing.

The Regional Anticorruption Report will offer an in-depth analysis of corruption trends, legal gaps, and enforcement challenges, serving as a foundation for reform. To further discussions, SELDI will host the Regional Anticorruption Policy Forum in Podgorica, bringing together stakeholders from across the region.

Advocacy efforts will extend to high-level forums in Europe, where SELDI experts will push for stronger anti-corruption measures. Social media campaigns will amplify key messages to a broader audience. Additionally, an internship programme will provide young professionals with hands-on experience in anti-corruption work, ensuring a lasting impact.

These efforts aim to enhance policy monitoring, institutional engagement, and civil society capabilities. In the long term, the project seeks to strengthen democratic governance, support EU integration, and expand anti-corruption initiatives across the Western Balkans and beyond.

Capacity enhancing of the Albanian marine pollution preparedness and response system

CEI REF. NO. 304.4.2024.006
 TOTAL PROJECT COST. 78,500 EUR
 CEI GRANT. 39,000 EUR
 PLANNED DURATION. 12 months

KNOW-HOW PROVIDER

Adriatic Training and Research Centre (ATRAC), Croatia
<https://atrac.hr/en/>

KNOW-HOW RECIPIENT

Inter-institutional Maritime Operational Centre (IMOC), Albania
<https://www.mod.gov.al/eng/ministry/subordinate-structures/imoc/35-interinstitutional-maritime-operational-centre>

SUMMARY DESCRIPTION

Marine pollution transcends national borders, necessitating a regional response system. The Adriatic Sea, vital for biodiversity, tourism, and the economy, is highly vulnerable to pollution from oil and hazardous substances.

To enhance preparedness and response capabilities in the Adriatic region, it is imperative to coordinate both public and private sector resources for effective management of oil spill incidents. While Albania has made progress in this regard, there remains a pressing need to further align its national legal framework with European Union standards on prevention, preparedness, and response to accidental marine pollution by oil or other hazardous substances.

The overarching objective of the KEP project is to mitigate the impact of pollution in the Adriatic and Ionian Seas by strengthening the capacity of local and national authorities to effectively respond to environmental and technological hazards that affect the marine ecosystem.

The Project's primary activities include two training courses, and a tabletop exercise focused on preparedness and response to accidental marine pollution. The first training course will target the youngest, the public and volunteers to increase awareness of marine pollution, particularly in the Adriatic-Ionian region. The second training and Tabletop exercise will be for all the personnel involved in the Albanian preparedness and response system.

The project will lead to several significant outcomes. First, it will enhance the decision-making process for preventing and responding to marine pollution emergencies, ensuring a more effective and timely approach. Additionally, it will streamline and improve the deployment of cross-border response capacities, reducing delays in addressing oil and hazardous substance spills. This, in turn, will strengthen coordination and reaction capabilities across the Adriatic region. Another key achievement will be the improvement of cross-border collaboration through specialised training for command personnel, operational staff, and other key stakeholders. By expanding their knowledge and decision-making skills, the project will foster a more efficient and well-prepared network for handling marine pollution incidents.

EU Natural gas markets: fundamentals, regulatory frameworks and challenges for market integration and decarbonisation

CEI REF. NO.304.4.2024.007
TOTAL PROJECT COST.80,000 EUR
CEI GRANT.40,000 EUR
PLANNED DURATION.24 months

APPROVED IN 2024

KNOW-HOW PROVIDER

Balkan Energy School (BES) through the Regulatory Authority for Energy, Networks and Environment (ARERA), Italy
<https://www.balkanenergyschool.org/> - <https://www.arera.it/en>

KNOW-HOW RECIPIENTS

Energy Regulatory Authority (ERE), Albania
<https://www.ere.gov.al/en/>

State Electricity Regulatory Commission (SERC), Bosnia and Herzegovina
<https://www.derk.ba/en>

Energy and Water Regulatory Agency of Montenegro (REGAGEN), Montenegro
<https://regagen.co.me/en/pocetna-english/>

Energy Regulatory Commission (ERC), North Macedonia
https://erc.org.mk/Default_en.aspx

SUMMARY DESCRIPTION

Understanding gas markets is crucial for the EU's energy security and industrial competitiveness. Gas prices are volatile due to geopolitical factors and supply chain disruptions, making stability essential for industries such as chemicals, manufacturing, and power generation. The EU's reliance on gas imports underscores the need for diversification, with liquefied natural gas (LNG) and storage helping to mitigate risks. Gas markets are closely linked to electricity markets, influencing prices and integrating with

renewable energy sources such as hydrogen. As the EU transitions to net-zero, renewable and low-carbon gases will be key, with natural gas serving as a temporary bridge toward cleaner energy.

The KEP project is designed to train energy regulators on EU gas market regulations and promoting legislative harmonisation in the region. Through four full-day workshops, participants will explore key regulatory concepts, including gas hubs, balancing markets, tariffs, pipeline competition, infrastructure incentives, and decarbonisation policies.

Seminars will involve experts from National Regulatory Agencies, associations, academics, and industry organizations, to share insights and experiences, and provide diverse perspectives. During the meetings, informal networking will be promoted through roundtable discussions, to encourage participants to share challenges and best practices, and to improve engagement.

The workshops will provide a comprehensive foundation in gas market regulation, equipping participants to navigate the evolving energy landscape effectively.

Key learning outcomes will include:

- Understanding EU gas market dynamics, supply-demand trends, and integration strategies.
- Learning about regulatory frameworks, including network codes, infrastructure planning, and tariff impacts.
- Exploring decarbonisation strategies, focusing on hydrogen, renewable gases, and emission reduction policies.
- Gaining insights into LNG and storage for gas supply security, risk management, and emergency response.

Resilience and Preservation: Security, Migration, and Cultural Heritage Protection in Ukraine

CEI REF. NO. 304.4.2024.010
 TOTAL PROJECT COST. 38,935 EUR
 CEI GRANT. 18,900 EUR
 PLANNED DURATION. 12 months

KNOW-HOW PROVIDER

University of Trieste, Italy
<https://portale.units.it/en>

KNOW-HOW RECIPIENT

Ivan Franko National University of Lviv, Ukraine
<https://lnu.edu.ua/en/>

SUMMARY DESCRIPTION

Russia's war against Ukraine has severely impacted the country's security, economy, society, and cultural heritage, displacing millions of Ukrainians. The conflict has heightened tensions in Europe, affecting regional and global security. Despite these challenges, Ukraine is progressing towards EU integration by implementing necessary reforms.

This project focuses on supporting Ukraine's resilience in three key areas: security, migration management, and cultural heritage protection. The project aims to conduct workshops focusing on cooperation between the EU and Ukraine on security and migration challenges. It includes study visits for Ukrainian scholars to learn from EU best practices and the creation of a research paper with recommendations on these issues.

Workshops and study tours to Italy will provide Ukrainian participants with both theoretical knowledge and practical tools, while facilitating cross-border cooperation with EU experts. The study tours will allow Ukrainian officials and academics to observe the implementation of EU practices in Italy, gaining insights into security, migration, and cultural heritage management, fostering long-term collaboration and knowledge exchange.

Workshop 1 will focus on cultural cleansing in conflict, specifically analysing Russia's motivations for targeting Ukrainian cultural heritage and the impacts on Ukrainian communities, including disruptions to identity and social cohesion.

Workshop 2 will explore the formation and evolution of the European security system, examining historical, geopolitical, and economic factors, the role of key institutions like NATO, EU, and OSCE, and future scenarios for European security. Workshop 3 will address migration drivers, the impact of globalisation and technology, the implications for host societies, labor markets, and public services, strategies to combat human trafficking, and the ethical and legal aspects of migration control.

Urban Nexus: Empowering Local Governance in the Western Balkan (UrbaNEX – WB)

CEI REF. NO. 304.4.2024.011
TOTAL PROJECT COST. 98,078 EUR
CEI GRANT. 39,498 EUR
PLANNED DURATION. 12 months

APPROVED IN 2024

KNOW-HOW PROVIDER

Politecnico di Torino (POLITO), Italy
<https://www.polito.it/en>

KNOW-HOW RECIPIENTS

Co-PLAN, Institute for Habitat Development, Albania
<https://www.co-plan.org/en/>

Ministry of State for Local Issues // Municipality of Shkoder, Albania

University of Belgrade - Faculty of Geography (UB-GEF), Serbia
<https://stari.gef.bg.ac.rs/en/>

Ministry of European Integration, Serbia
<https://www.mei.gov.rs/eng/>

City of Kragujevac, Serbia
<https://kragujevac.ls.gov.rs/>

SUMMARY DESCRIPTION

Albania and Serbia, despite recent progress toward EU integration, face significant challenges in adopting the *acquis communautaire*, particularly in territorial governance and sustainable urbanisation. Local governments in these countries are critical actors but often lack the capacity and expertise to implement sustainable urban policies. The UrbaNEX - WB project addresses these gaps in municipal capacity for sustainable urban development focusing on aligning local

governance practices with EU standards, particularly in urbanisation, resilience, and territorial management. The project, led by POLITO with support from Co-PLAN in Albania and UB-GEF in Serbia, will provide targeted training, capacity-building, and peer-learning.

By facilitating multilevel knowledge transfer, the project will equip domestic stakeholders to manage urban governance challenges (ministries), co-create innovative solutions (academia and NGOs), and leverage opportunities in the framework of the upcoming URBACT IV 2026 call ensuring improved local capacity and collaboration (URBACT is an European Territorial Cooperation programme that provides cities with a platform for sharing knowledge, experiences, and good practices related to urban challenges and solutions).

UrbaNEX – WB project has two main objectives:

1. Strengthening municipal capacity by enhancing the technical and institutional skills of local governments to adopt sustainable urban planning practices aligned with EU standards.
2. Fostering cross-sectoral collaboration between local governments, ministries, and intermediary bodies to align local strategies with national and regional EU integration and sustainable development goals also for creating opportunities for municipalities to secure future EU funding.

The selected municipalities, Shkoder in Albania and Kragujevac in Serbia, are committed to the project, which will also strengthen the capabilities of Co-PLAN and UB-GEF to support further municipalities in the future.

CEI support to strengthening the Parliaments of Albania, Bosnia and Herzegovina, North Macedonia, Moldova, Montenegro, Serbia and Ukraine, in the context of the EU Accession

CEI REF. NO. 304.4.2024.017
 TOTAL PROJECT COST. 69,992 EUR
 CEI GRANT. 34,992 EUR
 PLANNED DURATION. 8 months

KNOW-HOW PROVIDER

Chamber of Deputies, Italy
<https://en.camera.it/>

KNOW-HOW RECIPIENTS

Parliaments of Albania, Bosnia and Herzegovina, North Macedonia, Moldova, Montenegro, Serbia and Ukraine

SUMMARY DESCRIPTION

The Italian Parliament has a long-standing tradition of administrative cooperation. Over the years, it has shared its expertise by creating training programmes for Members of Parliament and staff from other countries, with the aim of enhancing the role of parliaments in emerging democracies. Notable administrative cooperation initiatives have also focused on sharing experiences and best practices with parliaments of established democracies, both within the EU and beyond. The Italian Chamber of Deputies, in partnership with other EU parliaments, has managed several administrative twinnings with parliaments of EU partner countries.

The priorities of the KEP project are focused on strengthening the legislative and oversight functions of the recipient parliaments to ensure their effective fulfilment of obligations arising from their accession process to the EU. These priorities include:

- Improving the legislative procedures and working methods of the beneficiary parliaments to encourage alignment with European legislation.

- Strengthening the parliament's oversight function over the government.
- Improving the budget law cycle.
- Strengthening the financial and budgetary independence of parliament from the government, in line with European best practices.
- Enhancing the activities of parliamentary research, documentation, and library services.

Beneficiaries will gain an understanding of the skills acquired by the Italian Parliament in the areas mentioned, complemented by firsthand knowledge of the practices of a long-standing EU member state like Italy.

The project will be developed in three main phases:

Needs Assessment: the know-how donor and the beneficiaries will jointly prepare the module for knowledge exchange, fine-tuning the programme based on the beneficiaries' needs.

Know-How Exchange: through a workshop on knowledge exchange to be held in Rome, with the participation of the beneficiaries.

Follow-up: dissemination activities will be carried out within beneficiary parliaments, and a narrative report on the knowledge exchange workshops and follow-up activities will be prepared.

The project is part of Italy's strong support for the EU enlargement process to the Western Balkans, as well as to Ukraine and Moldova.

Technical assistance for the creation of a National Promotional Institution (NPI) in Albania

CEI REF. NO. 304.4.2024.021
TOTAL PROJECT COST. 100,000 EUR
CEI GRANT. 40,000 EUR
PLANNED DURATION. 12 months

APPROVED IN 2024

KNOW-HOW PROVIDER

Cassa Depositi e Prestiti S.p.A. (CDP), Italy
<https://www.cdp.it/sitointernet/en/homepage.page>

KNOW-HOW RECIPIENT

National Economic Council (NEC), Albania

SUMMARY DESCRIPTION

Albania and Italy share a Strategic Partnership, established in 2010, which strengthens diplomatic and economic relations. Italy is Albania's largest trading partner, and it supports its EU integration and economic growth, emphasising a mutually beneficial relationship.

A key focus in enhancing economic ties between the two countries is improving Albanian companies' access to finance, particularly for those involved in cross-border trade. Albania faces several economic challenges, including poor access to bank financing, the prevalence of micro and informal businesses, low productivity, and insufficient financial resources for infrastructure projects. The establishment of a National Promotional Institution (NPI) in Albania could address these issues, helping local businesses access financial support and overcome structural barriers to economic growth.

The project consists of providing technical assistance to the Albanian Government in the design and establishment of a National Promotional Institution (NPI), whose mission will be supporting growth, employment, innovation, business competitiveness, infrastructure and local development.

CDP and NEC have recently signed a MoU which envisages, among others, knowledge-sharing activities about the role of NPIs. The establishment of a NPI in Albania will play a catalytic role in implementing the Country long term strategic and development plan through its financial support. In a few years, the NPI will become the principal mean by which Albania will implement its strategy of sustainable growth and will allow the EU to leverage its preferred economical relation with the country. By establishing its own NPI, Albania will also boost the process of alignment with the EU acquis and its effective implementation and enforcement. The operational workstreams for the project will be activated in phases as follows:

Legal: focusing on sharing knowledge for creating the legislative documents needed to establish NPI, including bylaws, governance regulations, risk management, and reporting.

Finance and Management of Postal Savings: focusing on transferring expertise on managing postal savings as a funding source for the NPI. It also includes knowledge-sharing on NPI capital allocation and establishing a treasury account with Albania's Ministry of Finance.

Product: focusing on sharing knowledge to develop the NPI's product and commercial plan, including estimating the potential portfolio size and pipeline for SMEs and infrastructure projects.

Additional workstreams may be activated to provide expertise in areas such as HR and organization, ICT, risk and supervision, and mission and strategy.

CEI for Ukraine's Future. Empowering Ukrainian Municipalities through Polish Expertise in Fund Management and Project Practices for Pre-Accession Readiness of Ukraine

CEI REF. NO. 304.4.2024.023
 TOTAL PROJECT COST. 102,005 EUR
 CEI GRANT. 40,000 EUR
 PLANNED DURATION. 12 months

KNOW-HOW PROVIDER

Leaders of Change Foundation (LCF), Poland
<https://leadersofchange.pl/en/>

KNOW-HOW RECIPIENT

Podil Agency for Regional Development (PARD), Ukraine
<https://pard.org.ua/main1.html>

SUMMARY DESCRIPTION

The project aims at supporting Ukraine's European integration by enhancing the capacity of local authorities, especially in rural and peripheral regions, which face significant workforce shortages due to ongoing conflict and emigration. Despite progress toward meeting EU accession requirements and the start of formal negotiations in December 2023, a critical challenge remains the shortage of skilled personnel, particularly within local government units (LGUs).

Building on previous initiatives the project will leverage Polish expertise in managing EU-funded projects through a partnership with the Podil Agency for Regional Development (PARD). The goal is to improve the ability of local authorities to manage EU and international projects, helping align Ukraine with EU standards.

To address the skills gap, the project will offer a tailored training programme for Ukrainian officials, covering the full project cycle, from needs assessment to implementation and evaluation. This will include webinars on EU project management best practices, followed by workshops on grant writing, budgeting, and project lifecycle management. The training will begin with the recruitment of 100 local officials from 20 municipalities across four regions of Ukraine. These participants will attend seven webinars focused on key aspects of project management. Afterward, they will develop project proposals under the guidance of expert advisors.

The project will also include study visits to Polish municipalities experienced in EU-funded projects. These visits will offer participants an opportunity to observe best practices, engage in workshops on project management, and network with local authorities.

Ultimately, the project aims to equip Ukrainian local authorities with the necessary skills to effectively manage EU funds, fostering Ukraine's institutional and economic development. This will strengthen ties between Ukraine and the EU, supporting Ukraine's path to full EU integration. By the end, the goal is to train 100 local officials, with 30 of them capable of independently managing EU projects, thereby boosting Ukraine's capacity to manage the EU and internationally funded initiatives.

MAAM - Media Advocacy Action for Moldova: Empowering Moldova's Public Watchdogs to Safeguard Media Freedom

CEI REF. NO.304.4.2024.034
TOTAL PROJECT COST.80,850 EUR
CEI GRANT.39,313 EUR
PLANNED DURATION.21 months

APPROVED IN 2024

KNOW-HOW PROVIDERS

Centro per la Cooperazione Internazionale/Osservatorio
Balcani Caucaso Transeuropa (OBCT), Italy
<https://www.balcanicaucaso.org/eng>
<https://www.rcmediafreedom.eu/>

ActiveWatch, Romania
<https://activewatch.ro/>

KNOW-HOW RECIPIENT

Independent Journalism Center, Moldova
<https://cji.md/en/>

SUMMARY DESCRIPTION

Safeguarding media freedom and pluralism is crucial for democratic societies, as it enables citizen participation, accountability, and combats corruption. The European Commission emphasises media freedom in the accession process, particularly within Chapters 23 (Judiciary and Fundamental Rights) and 10 (Information Society and Media). Moldova, having started EU accession negotiations in 2024, faces ongoing challenges to media freedom, such as physical and digital threats to journalists, political interference, market concentration, and disinformation campaigns, especially from Russian-aligned groups.

MAAM is a collaborative project focusing on media rights, journalism, and freedom of expression to address challenges at national and EU levels. The project aims at strengthening media freedom and promoting quality journalism where media independence is under increasing pressure.

It involves several key activities, including capacity-building assistance for journalists and civil society, creating strategic documents such as shadow reports for the European Commission, and hosting workshops and events. It also includes communication efforts such as webinars and publications to disseminate project results to a broader audience.

The main objectives of MAAM are to strengthen local advocacy for media freedom, foster a transnational approach to EU consultation mechanisms, and consolidate the partners' presence in supporting media freedom initiatives at national and European levels. Through these activities, the project aims to enhance the capacity of local stakeholders in Moldova to defend media freedom and freedom of expression, contributing to broader European media freedom advocacy. Journalists and civil society in Moldova will gain improved advocacy skills, and public debate will be enriched on issues like journalist safety and disinformation.

Bridge to Resilience

CEI REF. NO.	304.4.2024.040
TOTAL PROJECT COST.	39,000 EUR
CEI GRANT.	19,500 EUR
PLANNED DURATION.	7 months

KNOW-HOW PROVIDER

Foundation “Situational Center Open Doors”, Bulgaria
<https://opendoors.center/>

KNOW-HOW RECIPIENT

The Polish-Ukrainian Cooperation Foundation (PAUCI)
<https://pauci.org/en>

SUMMARY DESCRIPTION

This project addresses the severe mental health crisis in Ukraine, which has been significantly worsened by the ongoing conflict, particularly in the most affected frontline communities. With millions of Ukrainians in urgent need of psychological support, the project focuses on addressing these critical humanitarian needs, strengthening local mental health capacity, and providing professional development for mental health workers.

The initiative draws on the expertise of the PAUCI Foundation and SC Open Doors, bringing valuable EU-standard practices such as trauma-informed care, crisis intervention, and effective case management to Ukrainian mental health professionals. The project also promotes cross-border knowledge exchange between Ukraine and Bulgaria, fostering long-term collaboration and creating a network of mental health experts across the region. This aligns closely with the CEI’s goals for European integration, healthcare resilience, and strengthening institutional capacities.

Additionally, the project specifically supports vulnerable populations, including women, children, and displaced persons, by providing better access to mental health services and creating a robust, long-term mental health infrastructure in Ukraine. A key part of this initiative is the creation of a digital repository containing best practices, protocols, and resources, ensuring the sustainability of mental health support in the country. Through innovative digital tools and hybrid learning methods, the project contributes to continuous capacity building, institutional strengthening, and EU-aligned governance within Ukraine’s mental health sector.

Ukrainian mental health workers will gain practical experience through shadowing Bulgarian experts, participating in hands-on workshops, and receiving professional supervision. The project will directly benefit 10-12 professionals from frontline communities while indirectly benefiting over 1,000 community members who will gain access to improved mental health services. By strengthening local resilience networks and focusing on sustainable capacity-building, the project aims to integrate EU standards into Ukraine’s mental health system, supporting the country’s long-term European integration and future stability.

CEI support to Technology Transfer for Hospitals in Albania and North Macedonia (ALBAU-TT-CRO)

CEI REF. NO.304.4.2024.049
TOTAL PROJECT COST.89,752 EUR
CEI GRANT.40,000 EUR
PLANNED DURATION.18 months

APPROVED IN 2024

KNOW-HOW PROVIDER

Centro di Riferimento Oncologico di Aviano (CRO)
<https://www.cro.sanita.fvg.it/it/>

KNOW-HOW RECIPIENTS

University Hospital Center “Mother Teresa” (UHCT), Albania
<https://www.cvbf.net/university-hospital-center-mother-teresa/>

Business Accelerator UKIM (BAU), North Macedonia
<https://bauaccelerator.com/>

SUMMARY DESCRIPTION

The ALBAU-TT-CRO project seeks to enhance cancer diagnostics and foster healthcare innovation in Albania and North Macedonia, where national health systems face challenges due to limited research and development (R&D) infrastructure. With cancer rates increasing globally and private diagnostic laboratories expanding, there is a growing demand for accurate, accessible, and standardised diagnostic tools. However, many healthcare institutions in these regions lack expertise and advanced technologies, leading to delays in diagnosis and disparities in patient care. Addressing these gaps requires knowledge transfer and public-private collaborations, allowing for the integration of advanced medical solutions that improve healthcare accessibility and efficiency.

One of the key components of the project is telepathology, which enables remote diagnostics, second-opinion consultations, and access to updated classification and molecular techniques. This technology is particularly crucial

for countries with limited specialised expertise, as it allows pathologists to collaborate internationally and ensures that patients receive timely and accurate diagnoses. High-quality digital imaging, real-time consultations, and AI-assisted diagnostics can improve outcomes, reduce the need for patients to travel for specialised care, and ultimately strengthen the healthcare system in these regions.

To facilitate the adoption of such technologies, ALBAU-TT-CRO is creating a network of international research centers, hospitals, and universities, with CRO Aviano playing a central role in coordinating technology transfer and training. Through this collaboration, healthcare professionals will gain expertise in advanced diagnostic techniques, while hospitals will benefit from the integration of cutting-edge telemedicine and digital health solutions.

In addition to improving diagnostics, the project emphasises innovation and entrepreneurship. A key initiative is a hackathon, where researchers, healthcare professionals, and tech entrepreneurs from Albania, North Macedonia, and Italy will develop practical digital health solutions tailored to regional needs. This effort will stimulate local innovation, strengthen public-private partnerships, and encourage investments in health technology.

By fostering cross-border cooperation and promoting standardized cancer diagnosis, ALBAU-TT-CRO aims to reduce medical migration by improving local healthcare infrastructure. The project’s impact extends beyond diagnostics, as it contributes to a more equitable, efficient, and technology-driven healthcare system in the region. Through continuous knowledge transfer, training, and digital innovation, it lays the foundation for sustainable improvements in cancer care, research, and medical education across Albania, North Macedonia, and beyond.

Enhancing Sustainable Tourism Development in Montenegro

CEI REF. NO. 304.4.2024.054
 TOTAL PROJECT COST. 80,000.00 EUR
 CEI GRANT. 40,000.00 EUR
 PLANNED DURATION. 22 months

KNOW-HOW PROVIDER

Institute for Development and International Relations
 (IRMO), Croatia
<https://irmo.hr/home-2/>

KNOW-HOW RECIPIENT

Cluster Center for Tourism Development, Montenegro

SUMMARY DESCRIPTION

Montenegro has immense potential for sustainable tourism development, thanks to its diverse landscapes, rich cultural heritage, and growing tourism industry. However, despite its increasing appeal to visitors, the sector faces major challenges such as insufficient regulatory frameworks, fragmented coordination among stakeholders, and a lack of alignment with EU standards.

This project seeks to establish a structured and sustainable approach to tourism development by leveraging Croatia's expertise in the field. By focusing on quality standards, institutional cooperation, and capacity-building, the project aims to strengthen Montenegro's tourism sector while supporting its EU integration process.

A key component of the initiative is a comprehensive analysis of Montenegro's tourism landscape, identifying the existing gaps, challenges, and opportunities for sustainable growth. The project will then establish a stakeholder network,

creating a centralised database of service providers, policymakers, and other relevant actors. This network will facilitate better communication and collaboration, ensuring a more coordinated approach to sustainable tourism development.

To improve service quality, the project will develop and implement EU-aligned sustainability standards, ensuring that tourism businesses adopt environmentally responsible and socially inclusive practices. Additionally, workshops and training sessions will be organised to educate tourism providers on the benefits and practical applications of these new standards. By equipping businesses with the necessary knowledge and tools, the project will help them deliver high-quality services while minimising their environmental footprint.

In the short term, the initiative will increase awareness among stakeholders, improve coordination, and lead to the adoption of sustainable practices across the tourism sector. The development of a structured regulatory framework will enhance business competitiveness, ensuring that Montenegro's tourism industry meets international expectations.

Ultimately, this project serves as a blueprint for future sustainable tourism initiatives in Montenegro and the wider region. By enhancing cooperation, promoting responsible tourism, and fostering long-term sustainability, it will lay the groundwork for a more resilient and competitive tourism sector, benefiting both the environment and local communities for years to come.



Know-how Exchange Programme

Projects closed in 2024

Table 3.2. List of KEP projects closed in 2024

No.	Reference number	Project name	Country of know-how provider institution	Country of know-how recipient institution	Total project cost €	CEI co-financing €
1	1206.005-19	Capacity Support of Regional Cooperation in Mine Action	Slovenia, Bosnia and Herzegovina	Montenegro, North Macedonia, Serbia	20,289	8,335
2	304.4.072-21	MARteFund: developing cooperation in the creative sector in the Western Balkans through replication of an Italian expertise in project design and fundraising	Italy	Bosnia and Herzegovina, Montenegro, Serbia	65,405	32,702
3	304.4.015-22	Programming the EU Cohesion Policy: Exchange Programme on Chapter 22 in Serbia and Montenegro	Italy	Montenegro, Serbia	76,825	36,841
4	304.4.022-22	Assessing the effectiveness and affordability of tariff-setting methodologies in covering drinking water and wastewater services costs in the Western Balkans	Italy	Albania, Montenegro, North Macedonia	99,825	36,425
5	304.4.029-22	Reducing the impact of earthquakes in Albania through collaboration: Computing seismic hazard to support the update of Albania's building code	Italy	Albania	61,168	24,082
6	304.4.055-22	Executive Program "Countering Corruption within Public Administration Through Transparency"	Italy	North Macedonia	60,450	29,065
7	304.4.065-22	Harmonising the Regulatory FRAMEwork for the ORGanic food production in Montenegro with the Regulation (EU) 2018/848 - FRAME.ORG MONTENEGRO	Italy	Montenegro	77,400	37,350
8	304.4.2023.001	Supporting the Albanian Regulatory Authority to improve the efficiency of the wholesale electricity market	Italy	Albania	85,275	39,905
9	304.4.2023.030	Assessment of air and water quality laboratories' capacities in Albania	Italy	Albania	59,208	22,893
10	304.4.2023.039	Territorial cohesion and place-based policies: an Exchange programme on Chapter 22 (COPE22)	Italy	Albania, Montenegro, North Macedonia, Serbia	76,551	37,848
TOTAL (€)					682,395	305,445

Capacity Support of Regional Cooperation in Mine Action

CEI REF. NO. 1206.005-19
TOTAL PROJECT COST. 20,289 EUR
CEI GRANT. 8,335 EUR
IMPLEMENTATION PERIOD January 2020 – January 2024 (37 months)

CLOSED IN 2024

KNOW-HOW PROVIDERS

- ITF Enhancing Human Security, Slovenia
www.itf.si/
- Centre for Testing and Development, Croatia and Croatian Mine Action Centre
www.ctro.hr/en/
- Bosnia Herzegovina Mine Action Centre
www.bhmac.org/?lang=en
- Mine Detection Dog Centre, Bosnia and Herzegovina
mddc.ba/index.php/bosnia-and-herzegovina.html

KNOW-HOW RECIPIENTS

- Protection and Rescue Directorate of North Macedonia
www.dzs.gov.mk/
- Emergency Management Directorate of Montenegro
www.mup.gov.me
- Mine Action Centre of the Republic of Serbia
www.czrs.gov.rs/

DESCRIPTION AND RESULTS

Eliminating the threat of landmines is an essential and urgent task that contributes significantly to fostering peace, enabling sustainable development, and saving countless lives. Mines, which have long-lasting impacts on communities, not only create immediate danger but also hinder socio-economic growth by rendering large areas of land unusable for agriculture, infrastructure, or settlement. In this context, fostering regional cooperation among countries in South-eastern Europe is crucial for addressing mine-related challenges in a more coordinated, efficient, and cost-effective manner.

To support this collaborative effort, the South-eastern Europe Mine Action Coordination Council (SEEMACC) was established in 2000, with initial support from mine action centres in Albania, Croatia, Bosnia and Herzegovina, and the International Trust Fund for Demining and Mine Victims

Assistance. SEEMACC's creation marked a significant milestone in strengthening regional partnerships aimed at tackling the complex issues associated with mine action.

Over time, SEEMACC has evolved into a vital platform for knowledge-sharing, where national authorities responsible for mine action can collaborate, exchange experiences, and enhance their expertise. This collaboration includes organizing advanced training sessions for demining experts and personnel, developing common demining standards, and establishing standardized procedures to ensure a more streamlined and effective approach to mine clearance operations across the region.

As part of these efforts, the KEP project was launched to develop clear criteria for the execution of mine action activities in the fields of humanitarian demining, mine victim assistance, and mine risk education across the beneficiary countries. This project played a crucial role in promoting a unified approach to mine action in South-eastern Europe by providing guidelines and standardized content for implementing key mine action-related activities. It aimed to create a cohesive framework for defining the scope and content of programs that support mine action practitioners in the region.

Additionally, the KEP project facilitated the participation of national stakeholders in three annual SEEMACC gatherings, where members and selected observers shared experiences, exchanged information, and explored strategies to achieve the overarching goal of clearing landmines and promoting a mine-free South-eastern Europe. These gatherings provided opportunities for fruitful discussions, the exchange of best practices, and the refinement of regional strategies.

A central aspect of the KEP project was the organization of three workshops that fostered dialogue and collaboration among mine action experts. These workshops contributed to the development of the new SEEMACC strategy for the period 2021-2025, a comprehensive plan currently being implemented to guide the continued progress of mine action efforts in the region. Through ongoing cooperation, knowledge exchange, and mutual support, SEEMACC and its partners are working towards a safer, mine-free future for South-eastern Europe.

MArteFund: developing cooperation in the creative sector in the Western Balkans through replication of an Italian expertise in project design and fundraising

CEI REF. NO. 304.4.072-21
 TOTAL PROJECT COST. 65,404 EUR
 CEI GRANT. 32,702 EUR
 IMPLEMENTATION PERIOD February 2022 – June 2024 (30 months)

KNOW-HOW PROVIDER

Associazione Culturale Procult, Italy
martelive.it/procult/

KNOW-HOW RECIPIENTS

Tuzla Live, Bosnia and Herzegovina
tuzlalive.org/

Kulturanova, Serbia
www.kulturanova.org/index.php/en/

ADP-Zid, Montenegro
www.zid.org.me/eng/

DESCRIPTION AND RESULTS

While the creative sector in Europe boasts a high artistic quality, many organisations find it difficult to succeed in project design and fundraising. Due to the pandemic, the creative sector suffered significantly in 2020 and 2021 with considerable economic losses. The income from private sources, typically from paying audiences and sponsors, has disappeared. Cultural connection exchanges have suffered greatly during the pandemic, with no swift end in sight.

In this context, this KEP project aimed to support cultural and creative organizations from the Western Balkan countries in the acquisition of theoretical and practical knowledge related to international planning, starting from the transmission of knowledge and practices of ProCult, an Italian organization with 20 years of experience in the implementation of large-scale cultural projects. However, many cultural practitioners could not access these funds due to a lack of technical capacities needed to respond to demanding calls for proposals. In this project, ProCult

from Italy transferred its consolidated knowledge in project design and fundraising to benefit TuzlaLive (Bosnia and Herzegovina), ADP Zid (Montenegro), and Kulturanova (Serbia).

Seven other candidate organizations from the Western Balkans participated through a call for manifestation of interest. The main activities included:

- An introductory workshop to assess participants' capacities.
- An 80-hour training session on project design and fundraising.
- A four-month coaching scheme to support three selected organizations.
- A round table in Rome to share the project's results.

The knowledge transfer involved theoretical and practical modules, with contributions from a senior project designer, a senior project manager in the cultural field, and a senior communication expert. An online training program was also implemented, allowing beneficiaries to select more organizations for the initial training sessions.

The three main beneficiaries continued to deepen their knowledge through a coaching phase, improving their cooperation capacities. ProCult adapted its training methodology to the Western Balkans context, coordinating both online and offline training sessions, reviewing funding opportunities, and providing feedback on participants' project proposals. TuzlaLive, Kulturanova, and ADP-Zid benefited from the program by enhancing their organizational skills and fundraising capacity, and by activating cooperative networks in the Western Balkans. These primary beneficiaries also served as role models for other organizations, demonstrating the effectiveness of European partnerships for project development.

Programming the EU Cohesion Policy: Exchange Programme on Chapter 22 in Serbia and Montenegro

CEI REF. NO. 304.4.015-22
 TOTAL PROJECT COST. 76,825 EUR
 CEI GRANT. 36,841 EUR
 IMPLEMENTATION PERIOD January 2023 – June 2024 (18 months)

KNOW-HOW PROVIDER

Institute for the Study of Regionalism, Federalism and Self-Government of the National Research Council of Italy (ISSIRFA-CNR)
www.issirfa.cnr.it

KNOW-HOW RECIPIENTS

Ministry for European Affairs of the Government of Montenegro (MEA)
www.gov.me/en/mep

Ministry of European Integration of the Republic of Serbia (MEI)
www.mei.gov.rs/eng/

European Affairs Fund of the Autonomous province of Vojvodina (FEP), Serbia
vojvodinahouse.eu/en

DESCRIPTION AND RESULTS

The project aimed at supporting the preparation of Montenegro and Serbia for the implementation of EU Cohesion Policy, in alignment with Chapter 22 of the Acquis Communautaire. EU Cohesion Policy is the EU's primary investment policy, designed to foster sustainable and inclusive economic growth by promoting balanced development across Member States and regions. The policy framework requires the proper administrative capacity to manage financial instruments and implement related projects effectively.

The Acquis under Chapter 22 primarily consists of framework and implementing regulations, which do not require transposition into national legislation but set out the rules for developing, approving, and implementing Structural Funds and Cohesion Fund programs. These programs are negotiated and agreed upon with the EU Commission, with Member States being responsible for their implementation. The Member States must ensure compliance with EU legislation, particularly in areas like public procurement, competition, and the environment, when selecting and executing projects. They are also required to have an

institutional framework and sufficient administrative capacity for effective programming, implementation, monitoring, and evaluation in a cost-effective manner.

The project focused on the programming phase of the Cohesion Policy, offering a strategic framework and goal-oriented roadmap tailored to the needs of Montenegro and Serbia. It supported the improvement of governance by strengthening the capacity and quality of public institutions to carry out policy reforms, as well as promoting the inclusion of various societal actors such as civil society organizations, trade unions, and chambers of commerce.

The project also facilitated opportunities for the exchange of know-how in fund management, primarily through EU instruments like the European Territorial Cooperation programs. However, the exchange of experiences related to the programming phase was more challenging, despite its critical importance for the effective implementation of EU Cohesion Policy. This is because the programming phase involves specific steps and pre-requirements, including horizontal and thematic enabling conditions that must be met for the policy to be successfully implemented.

Moreover, the 2021-2027 programming phase brought increased focus on creating synergies, avoiding duplication, and strengthening fund coordination between the two main objectives of EU Cohesion Policy: Investments for Jobs and Growth (IJC) and European Territorial Cooperation (ETC). Attention was also directed towards improving coordination with other EU funds and policies within broader frameworks, such as the EU macro-regional strategies.

Given that the programming phase is crucial not only for the Investments for Jobs and Growth objective but also for the European Territorial Cooperation component, special attention was paid to territorial strategies and tools. These elements were integral to the programming activities, which the project carefully considered.

To achieve these goals, the project included several key components: an assessment phase that identified participants through a multi-stakeholder approach, training activities tailored to their specific needs, a focused training on the programming phase of EU Cohesion Policy with a follow-up activity, a site visit to Rome for selected representatives, and a final online event to discuss the results of the project.

Assessing the effectiveness and affordability of tariff-setting methodologies in covering drinking water and wastewater services costs in the Western Balkans

CEI REF. NO. 304.4.022-22
 TOTAL PROJECT COST. 99,825 EUR
 CEI GRANT. 36,425 EUR
 IMPLEMENTATION PERIOD March 2023 – February 2024 (12 months)

KNOW-HOW PROVIDER

WAREG - European Water Regulators
www.wareg.org

KNOW-HOW RECIPIENTS

Water Regulatory Authority of Albania (WRA)
www.wareg.org/articles/the-water-regulatory-authority-of-albania

Energy and Water Regulatory Agency of Montenegro (REGAGEN)
regagen.co.me/en/pocetna-english

Energy and Water Services Regulatory Commission of the Republic of North Macedonia (EWSRC)
www.erc.org.mk/Default_en.aspx

DESCRIPTION AND RESULTS

Considering that water services are typically offered by local companies in non-competitive and monopolistic economic contexts - under political influence that may keep prices artificially low, hence discouraging investment, innovation and environmental concerns - public utility targets can only be ensured by public authorities such as water regulators, who have the power to provide stable rules, mitigate political interference and meet public utility targets.

The three target countries of this project, namely Albania, Montenegro and North Macedonia, are lagging behind in the implementation of EU water directives and regulations, especially with respect to the application of the following principles:

- recovery of the costs of water services, including environmental and resource costs;
- universal and equitable access to safe and affordable drinking water for all;
- wastewater treatment targets.

In addition, the three countries share the following challenges in the water sector:

- reduce the high level of losses due to obsolete water networks
- potentiate wastewater treatment

- reduce the excessive number of local companies compared to the low number of the population served in the region;
- promote technological innovation of the water industry.

In order to address these challenges, the three regulators need to:

- increase tariffs (hence final prices for customers) to cover the huge capital expenditures needed by the regulated water companies to substitute ageing water and sewer networks and to build new wastewater treatment plants;
- reform tariff-setting methodologies in order to take into account affordability constraints of the poorest categories of customers to pay water bills, and to promote the respect of EU water directives and regulations;
- develop more accurate data collection instruments and techniques, in order to analyse efficient costs and service quality of the regulated water companies, and to benchmark their performances against EU Green Deal and circular economy targets.

This KEP project aimed at transferring know-how to senior officials of the national water regulators of the three target countries in order to support them in facing their challenges. This is part of a long-term strategy to strengthen the regulatory competencies of the three beneficiaries, with the following general objectives:

- carry out peer reviews of tariff-setting methodologies and provide recommendations to increase their effectiveness in applying the general principles of EU water legislation;
- consolidate the current cooperation among water regulators in the region, in order to disseminate best practices and promote the advantages of an independent regulation for investments, customers and environmental sustainability;
- facilitate access to specific EU funding and programmes in the future, to carry on capacity building in water regulatory institutions from other countries in the region.

The project was also the first instrument of regional cooperation ever used by the three regulators to share knowledge on common water-sector problems and analyse specific regulatory actions. Finally, the project served as a leverage to access additional and more specific EU funding for regional integration and capacity building on water sector regulation in the Western Balkans.

Reducing the impact of earthquakes in Albania through collaboration: Computing seismic hazard to support the update of Albania's building code

CEI REF. NO. 304.4.029-22
TOTAL PROJECT COST. 61,168 EUR
CEI GRANT. 24,082 EUR
IMPLEMENTATION PERIOD November 2022 – November 2024 (25 months)

KNOW-HOW PROVIDER

Global Earthquake Model (GEM) Foundation, Italy
www.globalquakemodel.org

KNOW-HOW RECIPIENT

Institute of Geosciences (IGEO), Albania
www.geo.edu.al

DESCRIPTION AND RESULTS

The project aimed to strengthen Albania's capacity to assess and manage seismic risk by improving the country's seismic hazard model and developing a reliable seismic hazard map for implementation in the new building code.

Given Albania's vulnerability to earthquakes, including the devastating Mw=6.4 Durres earthquake in November 2019 - which caused significant economic losses and increased the poverty rate by 2.3% -this initiative was a crucial step towards enhancing seismic safety in the country.

Before the project, Albania relied on an outdated seismic design code from 1989, leaving its infrastructure highly vulnerable to future earthquakes. While efforts had been made to translate and adapt the Eurocode into a national standard, concerns within the Albanian government had stalled its full implementation. A key issue was the inconsistency between two probabilistic seismic hazard maps used by the engineering community, particularly in the southwestern regions of the country, where underestimations of seismic hazard could lead to unsafe building designs.

To address this challenge, the project focused on strengthening the capabilities of the Albanian Institute of

Geosciences (IGEO) in computing seismic hazard and risk. The IGEO team worked on refining the existing seismic hazard model using the latest local data, ensuring that the new hazard map would be scientifically robust and suitable for integration into Albania's new building regulations.

Key achievements of the project included:

- Enhancement of the seismic hazard model, to be incorporated as a national annex in the updated Albanian seismic design code.
- Engagement of diverse stakeholders through workshops, involving engineering professionals, the scientific community, governmental representatives, insurance companies, and students from high schools and universities.
- Implementation of a mobility scheme that provided IGEO staff with training at GEM's headquarters on advanced topics such as seismic hazard modeling, risk assessment, and the use of Global Navigation Satellite System (GNSS) technologies.
- Introduction of a university-level course on seismic hazard and risk, with a legal framework established to integrate it into postgraduate curricula. This ensures that future generations of engineers and geoscientists are equipped with essential knowledge in earthquake risk mitigation.
- International recognition of project outcomes, achieved through participation in an international conference and the publication of a high-impact scientific paper.

These activities were instrumental in ensuring broad acceptance of the updated seismic hazard and risk models, reinforcing Albania's ability to build earthquake-resilient infrastructure and manage seismic risk effectively in the years to come.

Executive Programme “Countering Corruption within Public Administration Through Transparency”

CEI REF. NO. 304.4.055-22
 TOTAL PROJECT COST. 60,450 EUR
 CEI GRANT. 29,065 EUR
 IMPLEMENTATION PERIOD December 2022 – January 2024 (14 months)

KNOW-HOW PROVIDERS

Luiss Guido Carli University, Italy
www.luiss.edu

Ministry of Public Administration, Italy
www.funzionepubblica.gov.it

KNOW-HOW RECIPIENT

Office of Prime Minister, Government of the Republic of North Macedonia
vlada.mk/?ln=en-gb

DESCRIPTION AND RESULTS

The project has further strengthened Luiss Guido Carli's long-standing commitment to training senior civil servants through its School of Government and School of Law. In alignment with Italy's international policies, this initiative aimed to contribute to the professional development of senior civil servants at the international level, with a particular focus on countering corruption in the public sector through legislative measures and processes that promote transparency.

The Office of the Prime Minister of the Republic of North Macedonia had expressed strong interest in collaborating with top Italian training institutions to enhance the capacity of its public administration in these critical areas. As outlined in the Work Programme of the Republic of North Macedonia for the Period 2022-2024, the country has prioritised the strengthening of the rule of law and good governance, including combating corruption and modernizing its administration through digitalized, citizen-focused services.

Within this framework, the Executive Programme “Countering Corruption within Public Administration Through Transparency” successfully addressed key topics such as public procurement regulations, administrative transparency, accountability in public administration, and digital governance. The programme trained 20 civil servants through a combination of online modules and in-person sessions held in Rome, Italy. Upon successful completion of the course, participants were awarded the “Corso di Perfezionamento Universitario” diploma from Luiss Guido Carli, granting them 7 ECTS credits.

This initiative effectively responded to the growing need for advanced legal and technical skills to mitigate the risks and consequences of organized crime and corruption, not only in Italy and North Macedonia but also across the broader Western Balkan region.

Harmonising the Regulatory FRAMEwork for the ORGanic food production in Montenegro with the Regulation (EU) 2018/848 - FRAME.ORG MONTENEGRO

CEI REF. NO. 304.4.065-22
TOTAL PROJECT COST. 77,400 EUR
CEI GRANT. 37,350 EUR
IMPLEMENTATION PERIOD January 2023 – February 2024 (14 months)

CLOSED IN 2024

KNOW-HOW PROVIDER

Mediterranean Agronomic Institute of Bari (CIHEAM Bari), Italy
www.iamb.it

KNOW-HOW RECIPIENT

Ministry of Agriculture, Forestry and Water Management (MAFWM), Montenegro
www.gov.me/en/mpsv

DESCRIPTION AND RESULTS

The project has contributed to the enhancement of the regulatory framework for organic agricultural and food products in Montenegro. Recognizing farming as a pillar of environmental and food sustainability at the European level, this initiative aimed to align Montenegro's national legislation on organic food production with European standards and support its effective implementation.

As highlighted in the European Commission's Montenegro 2021 Report, the country already had the necessary infrastructure in place for organic farming, including a competent authority, an accreditation system for control bodies, and a certification system. However, with only approximately 863 hectares under organic production, the sector remained small but held significant potential for expansion.

Montenegro's Law on Organic Agriculture, adopted in 2013, had not undergone harmonization or amendments since its enactment, resulting in a low level of alignment with EU regulations on organic farming. The Ministry of Agriculture, Forestry, and Water Management oversees the supervision

and enforcement of this law and related regulations. The Strategy for the Development of Agriculture and Rural Areas (2022-2030) set an ambitious goal of increasing the organic production area by 25% by 2030, necessitating an update of Montenegro's regulatory framework to comply with the new European requirements in force since 1 January 2022.

This project effectively addressed several challenges identified in the development of the organic sector. Farmers had faced difficulties accessing, preparing, and promoting their products for both export and domestic markets, while traders and exporters required reliable information on sourcing organic products from Montenegro. Given that European rules on quality policy and organic farming play a crucial role in Montenegro's EU pre-accession process, the project provided essential support for updating organic farming regulations and related procedures.

Through this initiative, Montenegro has made progress in ensuring compliance with EU food quality and safety requirements, bringing its legislation closer to European standards as outlined in the Stabilisation and Association Agreement (Article 95). The project also strengthened the skills and capacities of public officers from the Ministry of Agriculture, Forestry, and Water Management, equipping them with the necessary expertise to achieve regulatory harmonization.

Public officers involved in the legislative alignment process gained greater awareness, technical skills, and methodological knowledge. They also benefited from international expertise and knowledge exchange on quality standards, organic food production, traceability, and sustainable agri-food production models. This initiative has laid the groundwork for a more robust and competitive organic farming sector in Montenegro, supporting the country's broader agricultural development goals.

Supporting the Albanian Regulatory Authority to improve the efficiency of the wholesale electricity market

CEI REF. NO.304.4.2023.001
 TOTAL PROJECT COST.85,275 EUR
 CEI GRANT.39,905 EUR
 IMPLEMENTATION PERIODApril 2023 – September 2024 (19 months)

KNOW-HOW PROVIDER

Italian Regulatory Authority for Energy, Networks and Environment (ARERA) through the Balkan Energy School (BES), Italy
www.arera.it/en

KNOW-HOW RECIPIENT

Albanian Energy Regulatory Authority (ERE)
www.ere.gov.al

DESCRIPTION AND RESULTS

The capacity-building initiative launched by the Italian energy regulatory authority (ARERA) in 2017 to support the European integration of electricity markets in Albania, Montenegro, and Serbia has now been successfully completed. Over the years, three KEP projects have enabled regulatory authorities in the Balkan region to align with European legal frameworks for market integration.

During the first two phases (2018–2019), the National Energy Regulatory Authorities of Albania (ERE), Montenegro (REGAGEN), and Serbia (AERS) participated as beneficiaries. In the third phase, North Macedonia's Energy Regulatory Commission (ERC) joined, while Bulgaria's EWRC became a partner, and RAE (Greece), SERC (Bosnia and Herzegovina), and ERO (Kosovo*) participated as observers. Transmission System Operators and Electricity Market Operators also played a key role. A major outcome of the KEP projects was the establishment of the Albanian Power Exchange (ALPEX) in October 2020.

In December 2022, the Energy Community Ministerial Council adopted an electricity integration package to facilitate the full market integration of the Energy Community Contracting Parties into the single European electricity

market. Encompassing nine legislative acts, it supports a clean energy transition while ensuring secure and affordable electricity. As a result, Albania and Italy are now part of a broader market integration initiative.

Albania has since made significant progress in creating a functional wholesale electricity market, with ALPEX now fully operational and integrated with the balancing market. ALPEX enables secure electricity trading through centralized auctions, ensuring transparent hourly pricing that attracts cost-effective investments.

Since 1 April 2021, the Albanian Electricity Balancing Market Rules have been fully enforced. However, a functional balancing market also required ALPEX's effective operation. ARERA provided targeted support to ERE, leveraging EU market experience and building on previous KEP project efforts to address Albania's regulatory needs.

Through this initiative, ERE successfully developed an action plan outlining regulatory measures for ALPEX's operation, with a focus on monitoring the testing phase. It also established coordination rules between the balancing market and the day-ahead/intraday markets and defined settlement regulations and financial guarantees.

The project has ensured the proper functioning of Albania's electricity market, meeting key expectations for both Albania and Italy. In the long term, Albania is now positioned to integrate into the European electricity market as a reliable commercial partner. In the medium term, it has created a business environment more aligned with European standards, benefiting Italian investors.

*This designation is without prejudice to positions on status and aligns with UNSCR 1244 and the ICJ Opinion on Kosovo's declaration of independence.

CEI REF. NO.	304.4.2023.030
TOTAL PROJECT COST.	57,411 EUR
CEI GRANT.	28,411 EUR
IMPLEMENTATION PERIOD	January 2024 – October 2024 (10 months)

KNOW-HOW PROVIDER

Istituto Superiore di Sanità (ISS), Italy
www.iss.it/en/

KNOW-HOW RECIPIENTS

Faculty of Medical Sciences, Albanian University, Albania
albanianuniversity.edu.al/en/faculty-of-medical-sciences/

Albania Institute of Public Health (ISHP), Albania
www.ishp.gov.al/

DESCRIPTION AND RESULTS

Since Albania was granted EU candidate status in June 2014, the country has been actively working to align its regulations and standards with European requirements. As part of this process, a project was successfully carried out to enhance environmental monitoring and public health protection, addressing gaps in air and water quality assessment in line with the European Green Deal Strategy.

Prior to the project, Albania lacked a comprehensive assessment of the health impact of air and water pollution, limiting its ability to track progress toward WHO Sustainable Development Goals (SDG), particularly target 3.9. Monitoring systems were inadequate, with a limited number of air quality stations and a lack of accredited laboratories to analyze air pollution data. Similarly, water resources were not sufficiently monitored, and no comprehensive assessment had been conducted in line with the EU Water Framework Directive.

The project aimed to improve diagnostic laboratory capabilities, strengthen environmental monitoring, and

provide evidence-based recommendations to enhance air and water quality control. A validated survey and data assessment of existing laboratories were conducted, followed by the presentation and discussion of key findings.

The main achievements of the project include:

- A comprehensive assessment of the health impact of air and water pollution in Albania.
- A report identifying gaps in laboratory capacities and practices in both the public and private sectors, with recommendations for improvement at national and subnational levels.
- An analysis of legislative gaps in Environmental Public Health Tracking (EHPT) compared to EU standards, with tailored recommendations for alignment.
- The development of a strategic roadmap for implementing risk analysis measures to protect the environment and public health.

The project's impact includes:

- The establishment of a roadmap for standardized data collection and validation processes.
- Strengthened human resource capacities for responding to environmental and public health risks, including epidemic and pandemic situations.
- Improved efficiency and capability of air and water quality laboratories, enabling better monitoring and regulatory compliance.

By successfully addressing these critical challenges, the project has contributed to Albania's environmental and public health advancements, supporting its progress toward EU accession and sustainable development goals.

Territorial cohesion and place-based policies: an Exchange programme on Chapter 22 (COPE22)

CEI REF. NO.304.4.2023.039
 TOTAL PROJECT COST.76.551 EUR
 CEI GRANT.37,848 EUR
 IMPLEMENTATION PERIODJanuary 2024 – December 2024 (12 months)

KNOW-HOW PROVIDERS

Centro per la Cooperazione Internazionale/Osservatorio
 Balcani Caucaso Transeuropa (OBCT), Italy
www.balcanicaucaso.org/eng

Institute for the Study of Regionalism, Federalism and
 Self-Government of the National Research Council of Italy
 (ISSIRFA-CNR),
www.issirfa.cnr.it

KNOW-HOW RECIPIENTS

State Agency for Strategic Programming and Aid
 Coordination (SASPAC), Albania
www.linkedin.com/company/saspacalbania/about/

Ministry for European Affairs, Montenegro (MEA)
www.gov.me/en/mep

Secretariat for European Affairs (SEA), North Macedonia
www.sep.gov.mk/en/

Ministry of European Integration, Serbia (MEI)
www.mei.gov.rs/eng/

European Affairs Fund of the Autonomous province of
 Vojvodina (FEP), Serbia
vojvodinahouse.eu/en

DESCRIPTION AND RESULTS

In 2022, a project under the KEP was successfully implemented, facilitating knowledge exchange on Cohesion Policy (Chapter 22 of the EU negotiation framework). The initiative built upon previous efforts, expanding its scope to include additional beneficiaries: the State Agency for Strategic Programming and Assistance Coordination of Albania and the Secretariat for European Affairs of North Macedonia. The project also featured a regional exchange event, bringing together national representatives from four EU candidate countries alongside Italian partners.

The First Intergovernmental Conferences between the EU and the authorities of Albania and North Macedonia on 19 July 2022 marked a new phase in their EU accession process. However, according to the European Commission's 2022 Report, both countries remain only moderately prepared in regional policy. Albania had made limited progress, particularly in inter-agency coordination for pre-accession assistance and infrastructure project implementation under the Economic and Investment Plan. North Macedonia showed no progress over the last reporting period.

To address these challenges, this additional project focused on territorial cohesion instruments and inclusive governance, ensuring discussions took place at both national and regional levels. A final regional event facilitated dialogue and mutual learning among the four beneficiary institutions.

The initiative strengthened Albania and North Macedonia's preparedness for implementing EU Cohesion Policy, aligning with Chapter 22 of the *Acquis Communautaire*. This chapter primarily consists of framework and implementing regulations that guide the use of Structural and Cohesion Funds. While transposition into national legislation is not required, candidate countries must establish an institutional framework and administrative capacity to ensure effective programming, implementation, monitoring, and evaluation in compliance with EU standards, including public procurement, competition, and environmental regulations.

By concentrating on the programming phase of Cohesion Policy, the project provided a strategic framework and goal-oriented roadmap tailored to the specific needs of Albania and North Macedonia. It contributed to improving governance by enhancing public institutions' capacity to undertake policy reforms and encouraging the inclusion of diverse societal actors, such as civil society organizations, trade unions, and chambers of commerce. Through these efforts, the project played a key role in supporting Albania and North Macedonia's EU integration journey.

Annexes

Annex 1

Financial Report 2024

Summary as at 31 December 2024 ¹

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Inflows

Inflows 1992-2007 CEIE00 account (MEF)	26,580,805
Inflows 2008-2024 CEI200 account (MAECI)	32,499,460
Expected inflow CEI200 account (MAECI) - second tranche replenishment 2024	500,000
Other income 1992-2007 CEIE00 account (MEF)	2,914,476
Other income 2008-2024 CEI200 account (MAECI)	596,874
Total inflows 1992-2023	63,091,615

Expenditures

Office operating expenses (1992-2003), CEI Summit Economic Fora (1998-2003), international events/ cooperation activities (1998-2006) CEIE00 account (MEF)	6,012,236
EBRD management fee CEIE00 (MEF)	969,660
EBRD management fee CEI200 (MAECI)	1,275,000
Earmarks CEIE00 account (MEF)	22,496,908
Earmarks CEI200 account (MAECI)	27,520,427
Balance CEIE00 account (MEF) to be transferred to the MEF TC account	16,477
Other expenses CEI200 account (MAECI)	220,476
Total expenditures 1992-2024	58,511,184

Available resources

Available fund balance CEI200 account (MAECI)	3,563,467
Income vs Budget CEI200 account (MAECI)	810,000
Available fund balance, CEI/EBRD Office Trieste accounts	67,562
Total available resources	4,647,993

Commitments not earmarked and reserve

Administrative expenses reserve CEI200 (MAECI)	50,000
EBRD management fee CEI200 (MAECI) replenishment 2024 not earmarked	100,000
TC assignments not earmarked	1,010,000
Available fund balance, CEI/EBRD Office Trieste accounts	67,562
Total Commitments not earmarked and reserve	960,000

Net available resources

3,687,993

Budget 2025

3,000,000

Expected available resources in 2026

687,993

¹ This Financial Report uses unaudited figures for planning purposes. Audited accounts are available from the EBRD System and external auditors for the Fund.

Planned vs. Actual Budget Report 2024

Budget items	Approved €	Actual allocations €	Not allocated €	Additional allocations €
Projects				
Technical Cooperation Programme	1,520,000	1,510,000	10,000	0
Know-how Exchange Programme	400,000	431,202	0	31,202
Subtotal	1,920,000	1,941,202		
Human Resources				
Programme Manager	117,000	116,674	326	0
Insurance	1,500	2,093	0	593
Subtotal	118,500	118,767		
Travel, Events, Publications				
Missions	5,000	386	4,614	0
Events and Publications	8,000	2,100	5,900	0
Subtotal	13,000	2,486		
Contingency Reserve				
Office utilities, suppliers, equipment, maintenance, audit, bank, severance compensation 2002-2004	50,000	10,434	39,566	0
Subtotal	20,000	0,00		
Total	2,101,500	2,072,889		

Annex 3

Budget 2025

Projects	Trieste (€)	London (€)	Total (€)
Technical Cooperation Programme		2,200,000	
Know-how Exchange Programme	600,000		
Subtotal			2,800,000

Human Resources	Trieste (€)	London (€)	Total (€)
Programme Manager	117,000		
Insurance	2,000		
Subtotal			119,000

Office Expenses	Trieste (€)	London (€)	Total (€)
Travels	20,000		
Events & Publications	30,000	5,000	
Office operational expenses	12,000		
Subtotal			67,000

Contingency Reserve	Trieste (€)	London (€)	Total (€)
Reserve	9,000	5,000	
Subtotal			14,000

Total			3,000,000
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CEI Fund: Balance 2024 (MEF)

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Contributions received	26,580,805
Other income	2,914,476
Total income	29,495,281
Management fee	969,660
Administrative/other expenses	6,012,236
Earmarks	22,496,908
Undrawn management fee and other administrative expenses reserve	1,908
Total expenditure	29,480,712
Available fund balance¹	14,569

¹ This account will be closed, and the available fund balance will be transferred to the MEF TC account.

CEI Fund: Balance 2024 (MAECI)

Balance 2024

€	
Contributions received	32,499,460
Expected inflow in 2025 (second tranche replenishment 2025)	500,000
Other income	596,874
Total income	33,596,334
Management fee	1,275,000
Administrative/other expenses	220,476
Earmarks	27,520,427
Undrawn management fee and other administrative expenses reserve	1,016,964
Total expenditure	30,032,867
Available fund balance	3,563,467

List of Technical Cooperation Assignments 1993-2024

EARMARK DOCUMENT NUMBER	COMMITMENT NAME	COMMITTED € OF OPERATIONS	COUNTRY	SECTOR OF OPERATIONS	COMMITMENT STAGE
50002143	Kyiv to Western Border Highway feasibility study	784,844	Ukraine	Transport	closed
50002144	Central European Initiative - transport information reporting project (design and supervision)	156,621	Albania	Transport	closed
50002145	Commercial law training	1,910,891	Regional	Institutional Development	closed
50002146	CETIR - Central Initiative System - transport information reporting system	505,484	Regional	Transport	closed
50002147	Industrial zone development (Phase I)	19,923	Slovak Republic	Institutional Development	closed
50002148	Co-financing advisory services	22,827	Albania	Institutional Development	closed
50002149	Board On-Line Documents	71,647	Regional	Institutional Development	closed
50002115	Board On-Line Documents	78,193	Regional	Institutional Development	closed
50002116	Funding of assistants for Directors representing constituencies of countries of operations	41,983	Regional	Institutional Development	closed
50002117	Commercial law training extension	619,474	Regional	Institutional Development	closed
50002154	Air navigation system management information	182,412	Ukraine	Transport	closed
50002191	Emergency power system reconstruction project	76,218	Bosnia and Herzegovina	Energy/ Climate	closed
50002192	Emergency power system reconstruction project	133,581	Bosnia and Herzegovina	Energy/ Climate	closed
50002193	Board on-line documents	59,058	Regional	Institutional Development	closed
50002194	Law reform and training programme III / CEI support	82,566	Regional	Institutional Development	closed
50002195	Project screening for Bosnia and Herzegovina	62,683	Bosnia and Herzegovina	Institutional Development	closed
50002196	Sarajevo Airport Masterplan study	167,412	Bosnia and Herzegovina	Transport	closed
50002197	Design and supervision consultants for Croatia Wholesale Markets	553,229	Croatia	Agribusiness	closed
50001458	Business Advisory Services - feasibility study	19,594	Bosnia and Herzegovina	SME support	closed
50002198	Board on-line documents	63,962	Regional	Institutional Development	closed
50002199	Sarajevo International Airport - Lighting and Equipment	409,971	Bosnia and Herzegovina	Transport	closed
50004352	Sarajevo International Airport - Firefighting Training	30,000	Bosnia and Herzegovina	Transport	closed
50002200	BOLD Project Manager and CEI Deputy Programme Manager	81,148	Regional	Transport	closed
50002201	Procurement assistance to the transport team	89,091	Regional	Transport	closed
50001458	Business Advisory Service (BAS) Programme in Croatia	24,633	Croatia	SME support	closed
50001458	Business Advisory Service (BAS) Programme in Croatia - TAM Management & Support	37,600	Croatia	SME support	closed
50001458	Business Advisory Service (BAS) Programme in Croatia	759,928	Croatia	SME support	closed
50001458	Business Advisory Service (BAS) Programme in Croatia	71,600	Croatia	SME support	closed
50001458	Business Advisory Service (BAS) Programme in Croatia	85,944	Croatia	SME support	closed
50001458	Business Advisory Service (BAS) Programme in Croatia	20,967	Croatia	SME support	closed
50001458	Business Advisory Service (BAS) Programme in Croatia	61,431	Croatia	SME support	closed
50001458	Business Advisory Service (BAS) Programme in Croatia	9,680	Croatia	SME support	closed
50002202	CEI Loans for Small Entrepreneurs in Albania	268,586	Albania	Finance, Business	closed
50001458	Business Advisory Service (BAS) Programme in Croatia - Project Officer	36,688	Croatia	SME support	closed

EARMARK DOCUMENT NUMBER	COMMITMENT NAME	COMMITTED €	COUNTRY OF OPERATIONS	SECTOR OF OPERATIONS	COMMITMENT STAGE
50002203	CEI Romanian Railways Cooperation Project - Project Preparation and Implementation	409,448	Romania	Transport	closed
50003472	Albania - Rehabilitation of Road Network	1,700,000	Albania	Transport	closed
50002687	CEI Wholesale Markets Foundation	464,812	Regional	Agribusiness	closed
50001458	Business Advisory Service (BAS) Programme in South East Europe	1,243,645	Regional	SME support	closed
50001183	TAM Programme - CEI TAM Privatisation Support	468,284	Regional	SME support	closed
50001458	Business Advisory Service (BAS) Programme in Croatia	14,482	Croatia	SME support	closed
50001458	Business Advisory Service (BAS) Programme in Croatia	6,273	Croatia	SME support	closed
50001458	Business Advisory Service (BAS) Programme in Croatia	21,965	Croatia	SME support	closed
50001458	Business Advisory Service (BAS) Programme in Croatia	3,111	Croatia	SME support	closed
50002204	North Macedonia, ATCO refresher courses	235,408	North Macedonia	Transport	closed
50002205	North Macedonia, ATCO refresher courses	58,433	North Macedonia	Transport	closed
50001458	CEI Business Advisory Service (BAS) Programme in Croatia and North Macedonia - Programme Evaluation	9,748	Regional	SME support	closed
50002206	CEI Romanian Railways Cooperation Project	16,099	Romania	Transport	closed
50001458	Business Advisory Service (BAS) Programme in SE Europe (Croatia, Slovenia, Bosnia and Herzegovina, Bulgaria, and North Macedonia)	1,070,930	Regional	SME support	closed
50002207	Bulgaria Water and Wastewater Project Facility	204,233	Bulgaria	Municipal infrastructure	closed
50003240	FAO CEI - EASTAGRI	56,323	Regional	Agribusiness	closed
50003201	Regional: Energy Audits Programme Framework Agreements (D'Appolonia)	226,582	Regional	Energy/ Climate	closed
50003201	Regional: Energy Audits Programme Framework Agreements (MWH)	238,162	Regional	Energy/ Climate	closed
20002208	Bulgaria Water and Wastewater Project	43,860	Bulgaria	Municipal infrastructure	closed
20002209	Milavitsa Strategic Industry Advisor	15,110	Belarus	Finance, Business	closed
50001183	TAM - Tikves	38,972	North Macedonia	SME support	closed
50001458	Business Advisory Service (BAS) Programme in Slovenia - Framework	92,232	Slovenia	SME support	closed
50002210	CEI Insurance Privatisation Assistance for INSIG (Albania)	404,970	Albania	Finance, Business	closed
50002211	BiH Regional Railway Project: Environmental Analysis and Audit	19,800	Bosnia and Herzegovina	Transport	closed
50002212	Bosnia - Sector Study of the Forestry Study	49,103	Bosnia and Herzegovina	Agribusiness	closed
50002213	Market Study for Sustainable Energy in the Slovak Republic	49,307	Slovak Republic	Energy/ Climate	closed
50003241	Regional: EastAgri CEI Network - Phase II	46,889	Regional	Agribusiness	closed
50002214	North Macedonia: Consulting Services for Implementation of Management and Financial Procedures and Systems for Air Navigation System Provider	235,814	North Macedonia	Transport	closed
50002215	Brasov Urban Transport: Regulatory Strengthening Advisory Services to the City	69,084	Romania	Transport	closed
50002216	Brasov Urban Transport: Corporate Development Programme	79,998	Romania	Transport	closed
50002217	OECD Membership 2006	26,274	Regional	Institutional Development	closed
50002218	BiH Regional Railway Project: Assistance with Restructuring	279,950	Bosnia and Herzegovina	Transport	closed
50002219	Crimea Municipal Infrastructure - Yalta Vodocanal IFRS	49,440	Ukraine	Municipal infrastructure	closed
50002220	Albania: Tirana Creditworthiness Enhancement Programme	330,018	Albania	Municipal infrastructure	closed
50002221	BiH Regional Railway Project: Assistance with Restructuring (extension)	20,000	Bosnia and Herzegovina	Transport	closed
50002222	Kiev City Transport: Financial Due Diligence and IFRS Audit - Kiev Metropolitan	60,000	Ukraine	Municipal infrastructure	closed
50002223	Assessment of Sustainable Energy Potential in West Balkans	196,000	Regional	Energy/ Climate	closed
50002003	BiH Resettlement Framework and Action Plan for Corridor Vc	79,604	Bosnia and Herzegovina	Transport	closed
50002006	BiH Resettlement Framework and Action Plan for Corridor Vc (Extension)	12,138	Bosnia and Herzegovina	Transport	closed
50002007	Extension to IBP and Strengthening of SME Loans Procedures	191,544	Belarus	SME support	closed
50002391	Energy Audits Programme (CEI funded - extension) D'Appolonia	142,784	Regional	Energy/ Climate	closed
50002391	Energy Audits Programme (CEI funded - extension) MWH	190,050	Regional	Energy/ Climate	closed

EARMARK DOCUMENT NUMBER	COMMITMENT NAME	COMMITTED €	COUNTRY OF OPERATIONS	SECTOR OF OPERATIONS	COMMITMENT STAGE
50002009	North Macedonia: Environmental and Social Analysis for ASR	46,567	North Macedonia	Transport	closed
50002010	Sarajevo Water & Wastewater - Feasibility Study	190,840	Bosnia and Herzegovina	Municipal infrastructure	closed
50002011	Mahovljani Interchange Feasibility and Environmental Due Diligence	170,140	Bosnia and Herzegovina	Transport	closed
50002012	Assessment of SEI Potential in Belarus - Market Demand Study	74,512	Belarus	Energy/ Climate	closed
50002013	Sarajevo Water & Wastewater - Feasibility Study-Extension	37,125	Bosnia and Herzegovina	Municipal infrastructure	closed
50001183	TAM - Pantomarket	11,315	Montenegro	SME support	closed
50001183	TAM - Altimed	59,399	Belarus	SME support	closed
50001183	TAM - Pinskdev	55,217	Belarus	SME support	closed
50001183	TAM - Bereza Cheese Plant JCS	55,773	Belarus	SME support	closed
50002491	Regional Energy Efficiency Programme for the Corporate Sector - CEI - MWH	165,996	Regional	Energy/ Climate	closed
50002491	Regional Energy Efficiency Programme for Corporate Sector - CEI - D'Appolonia	65,493	Regional	Energy/ Climate	closed
50002014	Energy Efficiency Programme for Corporate sector - CEI - D'Appolonia - Moldovan Railways	47,250	Moldova	Energy/ Climate	closed
50002017	Life in Transition Survey II - Bosnia and Herzegovina	45,000	Bosnia and Herzegovina	Institutional Development	closed
50002018	Life in Transition Survey II - Albania	45,000	Albania	Institutional Development	closed
50000872	Rail Corridor X in Serbia and North Macedonia: Lender's Monitor Advisor	83,307	Regional	Transport	closed
50002019	WeBSEDF:TC Banker	171,473	Regional	Energy/ Climate	closed
50000873	Support to ZS for Implementation of Energy Information Management System - Serbia	243,025	Serbia	Transport	closed
50002021	Capljina Water Supply Environmental and Social Due Diligence	49,400	Bosnia and Herzegovina	Municipal infrastructure	closed
50000874	JSC Serbian Railways: Lender's Monitor Advisor	93,056	Serbia	Transport	closed
50001988	Montenegro: Energy Efficiency Action Plan for ZPCG	149,760	Montenegro	Energy/ Climate	closed
50001970	Market Study: Opportunities to Implement Sustainable Strategies in the Maritime Sector	220,032	Regional	Transport	closed
50001968	Enhancing Public Procurement Professionalism - Capacity Building Programme	40,000	Regional	Institutional Development	closed
50001967	Resource and Process Efficiency in Manufacturing Sectors	427,570	Regional	Energy/ Climate	closed
50000875	North Macedonia: Railway Corridor VIII - Energy Management System for PERI	175,000	North Macedonia	Transport	closed
50001182	EGP - MixNet and Maize	69,382	Ukraine	SME support	closed
50000876	Kotor - Cetinje Cable Car - Technical Review and Preparation of PPP Tender	200,000	Montenegro	Municipal infrastructure	closed
50001966	Montenegro: Energy Efficiency Action Plan for ZPCG extension	20,000	Montenegro	Transport	closed
50001965	Public-Private Policy Forum Dairy Sector	28,165	Ukraine	Agribusiness	closed
50000877	Kotor Fortress Urban Regeneration - Technical and Market Due Diligence	24,800	Montenegro	Municipal infrastructure	closed
50000878	Training of Grain Farmers in Ukraine	225,245	Ukraine	Agribusiness	closed
50001964	Strengthening the capacity of the Belarusian Renewable Energy Association (BREA) for its active involvement in policy- and decision-making processes in Belarus	175,166	Belarus	Energy/ Climate	closed
50002355	Montenegro Local Roads Reconstruction and Upgrade: Strategy and Model Contracts for Performance-Based Maintenance, and Road Safety Regulation	137,516	Montenegro	Transport	closed
50000879	Moldova Railways: Environmental, Health and Safety Management Support and Capacity Building	72,600	Moldova	Transport	closed
50000880	Moldova Railways: Assistance in preparation and implementation of tender for rolling stock rehabilitation	157,500	Moldova	Transport	closed
50001957	Energy and Resource Efficiency Programme for the Corporate Sector - Production of fertilizers from agribusiness wastes: technical and market potential in Ukraine and Western Balkans	49,850	Regional	Energy/ Climate	closed
50003087	Kotor - Cetinje Cable Car - Technical Review and Preparation of PPP Tender Extension	39,850	Montenegro	Municipal infrastructure	closed
50000881	Serbian Roads - Road Rehabilitation and Safety Project. Capacity Building on Road Safety Management (ISO 39001)	70,000	Serbia	Transport	closed

EARMARK DOCUMENT NUMBER	COMMITMENT NAME	COMMITTED € OF OPERATIONS	COUNTRY	SECTOR OF OPERATIONS	COMMITMENT STAGE
50000882	Sustainable Energy Action Plan (SEAP) for Chisinau. Urban Regeneration Market Study	110,000	Moldova	Municipal infrastructure	closed
50001956	Energy and Resource Efficiency Programme for the Corporate Sector CEI - Mark Formelle Cogeneration Plant: Feasibility Study	19,803	Belarus	Energy/ Climate	closed
50002889	Enhancing Public Procurement Professionalism - Capacity Building Programme	40,000	Regional	Institutional Development	closed
50002714	Resource and Process Efficiency in Manufacturing Sectors - extension 2014	42,650	Regional	Energy/ Climate	closed
50000883	Energy and Resource Efficiency Programme for the Corporate Sector - CEI - D'Appolonia - Makstil	44,546	North Macedonia	Energy/ Climate	closed
50002556	Montenegro Agency for the Protection of Competition	48,428	Montenegro	Energy/ Climate	closed
50001954	Resource Efficiency Programme for the Corporate Sector - Uniflex	18,697	Belarus	Energy/ Climate	closed
50000884	Energy and Resource Efficiency Programme for the Corporate Sector - CEI - D'Appolonia - Agrofusision	37,628	Ukraine	Energy/ Climate	closed
50000885	Energy and Resource Efficiency Programme for the Corporate Sector - CEI - KPMG - Belarus Industry Study	48,280	Belarus	Energy/ Climate	closed
50003909	North Macedonia: National Roads Programme - Project Implementation Unit support	450,000	North Macedonia	Transport	disbursing
50002468	North Macedonia: Railway Corridor VIII (second phase): PIU Support	350,000	North Macedonia	Transport	disbursing
50002889	Enhancing Public Procurement Professionalism - Capacity Building Programme	98,000	Regional	Institutional Development	closed
50001955	Energy and Resource Efficiency Programme for the Corporate Sector - CEI - Bingo III	40,000	Bosnia and Herzegovina	Energy/ Climate	closed
50004118	Montenegro Water Sector Reform - Plan for the Reform of the Montenegrin Coastal Region	81,200	Montenegro	Municipal infrastructure	closed
50002317	Tivat Airport Modernisation Project - Preparation of Concept Designs	281,000	Montenegro	Transport	closed
50002760	Establishing of Origination and Execution Capacity Program for SME Direct Finance in Ukraine, Moldova, Belarus	175,561	Regional	SME support	closed
50000886	Energy and Resource Efficiency Programme for the Corporate Sector - CEI - D'Appolonia - Mesopromet	49,125	Montenegro	Energy/ Climate	closed
50000887	Energy and Resource Efficiency Programme for the Corporate Sector - CEI - D'Appolonia - Serseris Grain Terminal	46,856	Ukraine	Energy/ Climate	closed
50000890	Energy and Resource Efficiency Programme for the Corporate Sector - CEI - Polesie	21,875	Belarus	Energy/ Climate	closed
50000891	Energy and Resource Efficiency Programme for the Corporate Sector – CEI – Resource Efficiency Audit at Glass Container Company	42,758	Moldova	Energy/ Climate	closed
50003482	Utilisation of Production Residues in the Food Processing Sector in the Western Balkans	150,000	Regional	Energy/ Climate	closed
50002949	Innovation Vouchers scheme for resource efficiency technologies and services: programme preparation and definition of possible implementation approaches	74,000	Serbia	Energy/ Climate	closed
50002951	Analysis of Climate Risks in Transport Infrastructures in the Western Balkans	74,500	Regional	Transport	closed
50004365	Framework for joint EBRD-CEI collaboration for policy engagements: Project Facilitation and Analyst Support - Silk Road + Extension	170,000	Regional	Transport	closed
50002889	Enhancing Public Procurement Professionalism - Capacity Building Programme	120,000	Regional	Institutional Development	closed
50004365	Project Preparation along the Silk Road in CSEE: Assessing and Tackling Policy Obstacles to Infrastructure Investment in the Region	90,000	Regional	Transport	disbursing
50004930	Independent System Operator of Bosnia and Herzegovina - Consultant for the Project Implementation Unit	399,530	Bosnia and Herzegovina	Energy/ Climate	closed
50004927	Climate Resilience in the Bosnian Road Network. FBH Roads – Flood Repair and Upgrade	135,000	Bosnia and Herzegovina	Transport	closed
50005513	Implementation of the Corporate Governance Action Plan (CGAP) for "Korporate Elektroenergijitike Shqiptare Sh.A"	300,000	Albania	Energy/ Climate	disbursing
50005174	Albania Secretariat to the Investment Council	175,000	Albania	Institutional Development	disbursing
50005337	Assessment of environmental hotspots and review of remediation investment opportunities in the low Adriatic (Albania and Montenegro)	60,080	Regional	Energy/ Climate	closed
50005455	Supporting Public-Private Partnerships in the Transport Sector in Belarus: Road Sector Reform	99,990	Belarus	Transport	closed
50005615	CEI Support to Small Business Initiative: Expansion of Origination and Execution Capacity Program for SME Direct Finance and Risk Sharing in Belarus	90,000	Belarus	SME support	closed

EARMARK DOCUMENT NUMBER	COMMITMENT NAME	COMMITTED €	COUNTRY OF OPERATIONS	SECTOR OF OPERATIONS	COMMITMENT STAGE
50005643	Green Economy Transition (GET) Project Preparation and Implementation Framework	52,000	Regional	Energy/ Climate	closed
50002889	Enhancing Public Procurement Professionalism - Capacity Building Programme	125,000	Regional	Institutional Development	closed
50005796	Enhancing Public Procurement Professionalism - Capacity Building Programme	62,500	Regional	Institutional Development	closed
50005921	Corridor Vc in Republika Srpska - Quality Management System and obtaining ISO Standards	70,000	Bosnia and Herzegovina	Transport	closed
50005922	Corridor Vc in Republika Srpska - Procurement Certification Support	70,000	Bosnia and Herzegovina	Transport	closed
50006097	Moldova Railways - Fleet Renewal Project	50,000	Moldova	Transport	committed
50006267	Green Economy Transition - Project Preparation and Implementation Framework	185,000	Regional	Energy/ Climate	disbursing
50006442	Albanian Railways - Asset Management Plan and Track Access Charges Methodology	350,000	Albania	Transport	closed
50006443	Albanian Railways - Development of Accounting and Reporting Systems for full International Financial Reporting Standards (IFRS) Compliance	149,050	Albania	Transport	closed
50006499	Albanian Railways - Assistance with Civil Society Engagement	120,000	Albania	Transport	disbursing
50006497	Preparation of the Study on improvement of public transportation and preparation of tender for a multi-year public lines distribution	150,000	Montenegro	Transport	disbursing
50006498	FBIH Roads: Flood Repair and Upgrade - Introduction of Quality Management Systems and obtaining the ISO 9001 standard	70,000	Bosnia and Herzegovina	Transport	closed
50006531	Energy Efficiency in Public Buildings. Autonomous Province of Vojvodina	99,970	Serbia	Energy/ Climate	closed
50006822	Serbia Route 7 Highway - Lender's Monitor	125,000	Serbia	Transport	disbursing
50006823	Serbia Voz Rolling Stock Acquisition	75,000	Serbia	Transport	disbursing
50006824	Moldova: Support for the Competitive Procurement of Renewable Energy	200,000	Moldova	Energy/ Climate	disbursing
50006877	Analysis of Climate Change Risks to Critical Transport Infrastructure Networks in Ukraine	144,297	Ukraine	Transport	closed
50006941	Climate Resilience Assessment for the Belarus Roads Sector	74,960	Belarus	Transport	closed
50005615	CEI Support to Small Business Initiative: Expansion of Origination and Execution Capacity Programme for SME Direct Finance and Risk Sharing in Belarus - Phase 2	148,276	Belarus	SME support	closed
50005644	Technology review and market potential in CEI region about Floating Solar PV	36,900	Regional	Energy/ Climate	closed
50006242	Green Economy Project Preparation and Implementation Framework - Technical Due Diligence for four Biogas Power Plants	59,755	Belarus	Energy/ Climate	closed
50006328	Investment Climate and Governance Expert for Bosnia and Herzegovina, Serbia and Montenegro	145,000	Regional	Institutional Development	disbursing
50007253	Advice for Small Businesses in Moldova (Youth and Skills)	300,000	Moldova	SME support	closed
50007101	Sustainable and Eco Tourism Programme - Albania National and Regional Roads Project	69,210	Albania	Transport	closed
50007325	Mostar North to Mostar South Motorway - Environmental and Social Impact Assessment	72,790	Bosnia and Herzegovina	Transport	closed
50007341	Serbian Climate Resilience and Irrigation Project (SCRIP) - Development of irrigation strategy	149,190	Serbia	Agribusiness	committed
50007363	Increasing market opportunities for high-quality food products	120,661	Regional	Agribusiness	disbursing
50007692	COVID-19 Crisis Response: Environmental & Social Contractor Management	119,450	Regional	Transport	closed
50007917	Methane Emissions Reduction Programme in Gas Supply Chains	110,200	Ukraine	Energy/ Climate	disbursing
50008223	Corridor Vc - Tunnel Prenj: Corporate Governance Action Plan	150,000	Bosnia and Herzegovina	Transport	committed
50007838	Market readiness for a low-carbon hydrogen economy in the Western Balkans	150,000	Regional	Energy/ Climate	closed
50007911	Study to assess the impact of the COVID-19 pandemic on the use of public transport in the Western Balkans	47,870	Regional	Transport	closed
50008295	Green City Action Plan for Brcko District	275,000	Bosnia and Herzegovina	Municipal infrastructure	disbursing
50008332	Green Cities Framework 2 Window 2 (GrCFW2) Sarajevo Public Transport e-Mobility – Project Implementation Support	430,000	Bosnia and Herzegovina	Transport	disbursing
50008332	Green Cities Framework 2 Window 2 (GrCFW2) Sarajevo Public Transport e-Mobility – Project Design	70,000	Bosnia and Herzegovina	Transport	disbursing
50008403	Chisinau Solid Waste – Project Implementation Support Services	300,000	Moldova	Municipal infrastructure	disbursing
50008587	Port of Brcko – Corporate Development Plan	250,000	Bosnia and Herzegovina	Transport	disbursing

EARMARK DOCUMENT NUMBER	COMMITMENT NAME	COMMITTED € OF OPERATIONS	COUNTRY OF OPERATIONS	SECTOR OF OPERATIONS	COMMITMENT STAGE
50008531	Market Assessment for the Uptake of Climate Technologies in the Western Balkans	55,575	Regional	Energy/ Climate	closed
50008661	Improving Corporate Governance in Family-Owned Enterprises	40,000	Serbia	SME support	disbursing
50008879	OSHEE COVID-19 Response - Smart Grid Development Roadmap	203,882	Albania	Energy/ Climate	closed
50008812	Support for the Implementation of Renewable Energy Auctions in Montenegro	250,000	Montenegro	Energy/ Climate	disbursing
50009263	Brcko District: Electrical Grid Expansion - Due Diligence & Advance Procurement	150,000	Bosnia and Herzegovina	Energy/ Climate	committed
50009267 / 50009283	Youth in Business Programme in the Western Balkans	1,500,000	Regional	SME support	disbursing
50009034	Serbia: High Speed Rail Belgrade to Nis - Serbian Railways Infrastructure: Corporate Governance Action Plan	150,000	Serbia	Transport	disbursing
50009035	Serbian Rail Sector Reform and Regulatory Capacity Building	400,000	Serbia	Transport	disbursing
50009374	North Macedonia: Rail Corridor VIII, Phase 3 - E&S Support and Gender Due Diligence	74,900	North Macedonia	Transport	closed
50009516	North Macedonia: Rail Corridor VIII, Phase 3 - Supplementary Environmental and Social Due Diligence and Monitoring Programme	70,000	North Macedonia	Transport	disbursing
50009879	Feasibility study for Albania-Montenegro 110 kV overhead transmission line connection Dajc (Kosmac) - Briska Gora (Ulcinj)	250,000	Regional	Energy/ Climate	committed
50009636	Advisory to MSMEs and Start-Ups in Moldova	500,000	Moldova	SME support	disbursing
50009654	Rail Corridor VIII - Phase 2 - Lender's Monitor Advisor	500,000	North Macedonia	Transport	disbursing
50009637	International master's in public Procurement Management (10th edition Rome and 6th edition Belgrade)	75,000	Regional	Institutional Development	disbursing
50009943	Decarbonisation and Action Plan for Javno Preduzeće Elektroprivreda Srbije (EPS)	350,000	Serbia	Energy/ Climate	committed
50010663	Continuation of the Programme "Advisory to MSMEs and Start-Ups in Moldova"	500,000	Moldova	SME support	committed
50010668	Continuation of "Youth in Business Programme in the Western Balkans"	500,000	Regional	SME support	committed
50010766	Ternopil Trolleybus Project - Project Implementation Unit	370,000	Ukraine	Transport	approved
50010788	Serbia Project Science Phase 2 - Legal Due Diligence	20,000	Serbia	SME support	approved
50010789	Serbia Project Science Phase 2 - Environmental & Social Due Diligence	120,000	Serbia	SME support	approved
To be assigned	North Macedonia: Rail Corridor VIII, Phase 3 - Gender and Economic Inclusion	100,000	North Macedonia	Transport	approved
To be assigned	Preparation of a Corporate Plan for the organisational strengthening of Public Enterprise for State Roads	200,000	North Macedonia	Transport	approved
To be assigned	Ukrenergo Transmission Network Emergency Restoration - Gender and Inclusion TC support	200,000	Ukraine	Energy/ Climate	approved
Total		36,512,056			

List of Know-how Exchange Programme Projects 2004-2024

REFERENCE NUMBER	PROJECT NAME	COUNTRY OF KNOW-HOW PROVIDER INSTITUTION	COUNTRY OF KNOW-HOW RECIPIENT INSTITUTION	TOTAL PROJECT COST €	CEI CO-FINANCING €	IMPLEMENTATION STAGE
1206.009-04	Introduction to Public Finance Management	Slovenia	North Macedonia	15,172	5,000	closed
1206.001-05	Sharing Policy Know-how in Transition Countries in CEI Region	Czech Republic, Hungary, Poland, Slovak Republic, Slovenia	Regional	81,025	28,400	closed
1206.014-05	CEI Support to Wholesale Markets Development in Ukraine	FAO	Ukraine	65,164	36,502	closed
1206.016-05	APRI - AER PEER Review Initiative in the CEI Region	AER	Regional	61,621	16,100	closed
1206.004-06	Prospects of EU-Ukraine Economic Relations	Poland	Ukraine	54,143	21,790	closed
1206.005-06	Entrepreneurship and Enterprise Development in Southeast Europe: Identification and Implementation of Good Policy Practices	OECD	Regional	95,900	38,200	closed
1206.006-06	Support for Moldova: Innovation, Leadership and Positive Environment (SMILE)	Italy	Moldova	83,183	22,708	closed
1206.007-06	Introduction to Public Finance Management for Junior Governmental Officials assigned to Public Finance Management Positions	Slovenia	Romania	15,830	5,240	closed
1206.008-06	Support to the Development of Rural Tourism and Setting up of a Professional Tourist Organisation with Member Municipalities of the Rose Valley, Bulgaria	Austria	Bulgaria	50,118	20,500	closed
1206.009-06	Building Effective Fresh Fruit and Vegetables Quality Control System in Moldova	Slovak Republic	Moldova	10,791	1,660	closed
1206.010-06	Study Tour on EU co-ordination	Austria, Poland	Romania	8,523	3,689	closed
1206.001-07	CEI support to Wholesale Markets Development in Ukraine (phase 2): Wholesale Markets Training at Regional Level	FAO	Ukraine	36,147	14,832	closed
1206.002-07	Improving Transparency in Local Government Finance in Moldova through Better Budgeting Process	Poland	Moldova	67,191	18,065	closed
1206.003-07	Human Resources Development and Improvement of Internal Control in Administration of Small Cities of Moldovan -Ukrainian Borderland – Floresti, Soroca, Yampil	Poland	Regional	117,712	23,249	closed
1206.004-07	Ecological Agriculture, Agrotourism Promotion and Development in the Eastern Ukrainian Carpathian Region and Moldova	Poland	Regional	83,853	24,308	closed
1206.012-07	CEI Study Tour and Workshop: Networking and Cluster Model to Support SME Internationalisation	Italy, Slovenia	Regional	88,044	34,584	closed
1206.001-08	Pilot project on enhancing sustainable local and rural development in the SAP (Stabilization and Association Process) countries by introducing the LEADER experience	Hungary	Regional	40,376	18,598	closed
1206.002-08	1st Ukrainian School of Civil Society Leaders	Poland	Ukraine	128,666	32,992	closed
1206.014-08	Analysis and Study of the Feasibility of a Biomass Chain in Albania (BIOM-ALBA)	Italy	Albania	97,039	31,987	closed
1206.015-08	Promotion and Development of Agrotourism and Ecological Agriculture in Moldova	Poland	Moldova	109,061	13,273	closed
1206.018-08	Systems for the Organisation of the Moldovan Food Farming Production Process (MOLDAGROFOOD)	Italy	Moldova	83,185	36,023	closed
1206.020-08	Fostering Innovation in SMEs in the Western Balkans, Phase II	OECD	Regional	91,591	35,084	closed
1206.021-08	Monitoring SME Policy Implementation in the Western Balkans	OECD	Regional	102,622	40,000	closed
1206.026-08	Capacity Building in Public Accounting (CBIPA) in Moldova	Slovenia	Moldova	241,357	40,000	closed
1206.027-08	Transfer of Macroto Best Practice to the Management of Sustainable and Equipped Productive Areas	Italy	Serbia	41,508	14,181	closed
1206.002-09	PORTRAIN	Italy	Albania	91,979	33,900	closed
1206.003-09	Supporting Serbian SMEs in Acceding to EU Markets	Italy	Serbia	42,448	21,224	closed
1206.004-09	System for Energy Autonomy (SEA)	Italy	Moldova	121,600	20,000	closed

REFERENCE NUMBER	PROJECT NAME	COUNTRY OF KNOW-HOW PROVIDER INSTITUTION	COUNTRY OF KNOW-HOW RECIPIENT INSTITUTION	TOTAL PROJECT COST €	CEI CO-FINANCING €	IMPLEMENTATION STAGE
1206.005-09	Assessment of Energy Sector in Bosnia and Herzegovina: AER Peer Review on Energy in Republika Srpska	AER	Bosnia and Herzegovina	25,992	12,092	closed
1206.006-09	Development of Decision Support Systems for Integrated Water Management in Belarus	Italy	Belarus	64,306	31,288	closed
1206.007-09	CEI Study Tour and Workshop: The Role of Professional Branch Associations in Fostering the Competitiveness of SMEs in the IT Sector – Creating a Common South-east Europe IT Brand	Austria, Bulgaria	Regional	66,961	25,941	closed
1206.008-09	ICT Cooperation: Italy- Croatia Technology Cooperation	Italy	Croatia	14,492	6,239	closed
1206.009-09	Capacity Building and Transfer of Knowledge for the Development of Organic Farming in Blidinje Nature Park	Czech Republic	Bosnia and Herzegovina	65,089	15,536	closed
1206.011-09	Technical Assistance for the Development and Improvement of Technologies, Methodologies and Tools for the Enhanced Use of Agricultural Biomass Residues	Italy	Serbia	79,053	39,000	closed
1206.005-10	Good Governance in Chisinau - Introduction of Performance Budget in the Capital of Moldova	Poland	Moldova	123,544	32,683	closed
1206.006-10	Farming and Off-farming Activities in Mountain Areas and Natural Parks: "the Italian Experience" a Study Tour for Montenegro	FAO	Montenegro	59,851	24,851	closed
1206.007-10	Technical Assistance and Good Practices Sharing in order to Promote Female Entrepreneurship in the Tourism and Services Sector	Italy	Croatia	103,016	40,000	closed
1206.008-10	AER peer review on energy in Vojvodina "How to create sustainable energy communities within our regions?"	AER	Serbia	28,815	13,066	closed
1206.009-10	Financial Facilities for SMEs: Training and Capacity Building for Business Support Organisations in non-EU CEI Member States (FIT4SMEs)	Italy	Regional	80,000	39,883	closed
1206.010-10	Monitoring SME Policy Implementation in the Western Balkans	OECD	Regional	142,858	40,000	closed
1206.011-10	Technical Assistance to Luka Bar for the Development of Action Plans to Improve the Capacity in the Domains of Environment protection, Safety and Security at work (SAFE ADRIA)	Italy	Montenegro	57,777	26,520	closed
1206.012-10	Support to the Capacity in Developing and Managing Cooperation Projects: Institute of Transport (COOPERADRIA)	Italy	Albania	45,899	15,622	closed
1206.013-10	Krapina Zagorje County Rural Development Strategy	Slovenia	Croatia	28,908	12,919	closed
1206.005-11	Financial Facilities for SMEs: Training and Capacity Building for Business Support Organisations in non-EU CEI Member States (FIT4SMEs II)	Italy	Regional	80,633	39,948	closed
1206.009-11	Public Accountants Certification Training (PACT) in North Macedonia	Slovenia	North Macedonia	114,080	29,915	closed
1206.010-11	Training of Internal Auditors in Public Sector in Montenegro	Slovenia	Montenegro	225,122	39,641	closed
1206.011-11	Evaluating SME Policy Implementation in the Western Balkans	OECD	Regional	102,150	39,671	closed
1206.001-12	Improving Environmental and Disaster Prevention Capacity in Serbia	Italy	Serbia	72,135	33,002	closed
1206.003-12	Conditions for Technology Transfer of Experience for Tirana City (Context)	Italy	Albania	86,193	28,435	closed
1206.004-12	Application of Open-source Software and Methods for Territorial Analysis and Sustainable Use of Natural Resources in Belarus	Italy	Belarus	57,694	28,006	closed
1206.005-12	Public Accountants Certification Training (PACT) in North Macedonia	Slovenia	North Macedonia	218,153	38,786	closed
1206.006-12	Know-how for Donetsk Region - Strengthening of Administrative Structures and Regional Development in Ukraine	Poland	Ukraine	28,736	11,292	closed
1206.008-12	Environmental Impact Assessment of the Kozuf Metallogenic District in Southern North Macedonia (ENIGMA)	Czech Republic	North Macedonia	77,590	37,895	closed
1206.009-12	Renewable Energy Knowledge and Technology Transfer in Albania and in Bosnia and Herzegovina	Italy	Regional	89,737	39,110	closed
1206.010-12	Competitiveness and New Industrial Policy: Building Capacities for Diagnosis, Design and Implementation	OECD	Regional	279,653	30,000	closed
1206.004-13	Supporting the Implementation of CEFTA 2006 in the Areas of Reduction and Elimination of Non-Tariff Barriers, Trade in Services and in Relation to the Investment Related Clauses	OECD	Regional	614,581	30,000	closed
1206.005-13	Improving Environmental Monitoring and Disaster Prevention Capacity in Drina River Basin – Phase II	Italy	Regional	67,767	25,372	closed
1206.006-13	Renewable Solutions: Transfer of Successful Renewables and Bioenergy Know-how to Ukrainian Stakeholders (RES-SOL)	Austria	Ukraine	34,774	13,451	closed
1206.008-13	Capacity Building and Transfer of Knowledge for Increasing and Improving Professional Skills in the Field of Secure, Clean and Efficient Energy in Albania, Montenegro and Serbia	Italy	Regional	86,979	35,056	closed
1206.009-13	Implementation of Directive 2009/28/EC in the Field of Biofuels and Transport in the Republic of Serbia - Transfer of Best Practices	Croatia	Serbia	34,053	12,356	closed
1206.010-13	Development of Online Geodata Portal of Cultural Heritage in Novi Sad (GISNS)	Italy	Serbia	44,106	14,951	closed
1206.011-13	Smallholders Farmers' Access to Markets in Eastern and Northern Bosnia-Herzegovina and Northern Albania	Italy	Regional	79,527	36,600	closed

REFERENCE NUMBER	PROJECT NAME	COUNTRY OF KNOW-HOW PROVIDER INSTITUTION	COUNTRY OF KNOW-HOW RECIPIENT INSTITUTION	TOTAL PROJECT COST €	CEI CO-FINANCING €	IMPLEMENTATION STAGE
1206.001-14	Strengthening Serbian Multi-Hazard Early Warning and Alert System (ALERT)	Italy	Serbia	86,291	30,741	closed
1206.002-14	Strengthening Serbian Multi-Hazard Early Warning and Alert System (ALERT II)	Italy	Serbia	84,633	32,984	closed
1206.003-14	On the Job Training in Humanitarian Demining and Mine Risk Education	Italy	Bosnia and Herzegovina	80,000	40,000	closed
1206.004-14	Development of Guidelines for Implementation of the Principles of Sustainable Agriculture according to EU Directive 2009/128 (SUSAGRI)	Italy	Bosnia and Herzegovina	61,581	30,781	closed
1206.005-14	The Impact of the Controlled Atmosphere on Quality and Safety of the Close-Seal- Packaged Food applied in the SMEs of South Serbia (PACKSENSOR)	Italy	Serbia	86,695	37,000	closed
1206.006-14	Maritime Cluster Cooperation Italy Montenegro (MaCCIM)	Italy	Montenegro	70,736	30,781	closed
1206.007-14	Next Generation Competitiveness Initiative (NGCI): Southeast Europe Competitiveness Outlook 2015	OECD	Regional	5,000,248	30,000	closed
1206.008-14	Emergency Management and Community Resilience: A Goal for Serbia	Italy	Serbia	74,289	24,829	closed
1206.011-14	The Development of Graphene-based Sensors for the Detection of Environmental Pollutants	Italy	Serbia	83,435	25,808	closed
1206.012-14	Water Supply, Sewerage Networks, and Future City Development: Theoretical Update and on-the-job Training of the UKT staff members in view of the Territorial Reform	Italy	Albania	43,188	12,602	closed
1206.001-15	Capacity Building and Transfer of Knowledge for Increasing and Improving Professional Skills in Waste Management in the Region of Vinnytsia (WASTE MGMT in Vinnytsia)	Italy	Ukraine	88,853	38,047	closed
1206.002-15	Good Governance and Anti-Corruption Civil Society Initiative: Capacity Building for Monitoring SOE Governance in the Energy Sector	Bulgaria, Italy	Regional	83,498	39,474	closed
1206.005-15	Hydro meteorological Modelling for Environmental quality control (HYMEUR)	Italy	Serbia	78,881	37,831	closed
1206.006-15	Experiences in the Mirror from Italy to Moldova (SMA,RI,GO.)	Italy	Moldova	82,187	38,784	closed
1206.007-15	Development of a Training Program on Management of Disaster Prevention, Preparedness and Rapid Response	Italy	Serbia	73,850	36,925	closed
1206.008-15	Capacity Building for Improved Mineral Fuels Monitoring System - Transfer of Best Practices against Grey Economy (FUELPAGE)	Czech Republic	Serbia	49,178	17,445	closed
1206.001-16	Support Anti-corruption Capacity Building in Albania	OSCE	Albania	70,210	34,920	closed
1206.002-16	Dams Safety: A New Approach for the Monitoring of the Dams with the Use of Remote Sensing	Italy	Albania	79,710	39,885	closed
1206.003-16	GIs for Non-wine Food Products: Exchange of know-how and Boost for Partnerships based Rural Development in Moldova	Poland	Moldova	24,816	11,940	closed
1206.004-16	Development and Regulation of the University of Belgrade Laser-laboratory infrastructure for Education and Research	Italy	Serbia	571,664	27,090	closed
1206.005-16	Preserving Kotor Bay as Natural and Historical Heritage - Analysing Sea Pollution Sources and Raising Ecological Awareness	Italy	Montenegro	74,794	33,263	closed
1206.006-16	Professional Intergovernmental Know-how Exchange on the Implementation of Large-Scale Secondary School Scholarship and Mentoring Programme for Roma Students	Hungary	Regional	78,481	38,158	closed
1206.001-17	Innovation Vouchers Scheme for Resource Efficiency Technologies and Services in Serbia	Italy	Serbia	81,872	40,000	closed
1206.002-17	Strengthening Governance through Public Procurement in the Western Balkans - Regional Western Balkans Master's Programme in Public Procurement Management	Italy	Serbia	88,783	40,000	closed
1206.003-17	Heritage First Aid: Cultural Tourism in Support of Heritage Conservation	Italy	Albania	37,500	18,714	closed
1206.004-17	- Integrated Waste-oils Management System, Transfer of Best Practices for Safe, Sustainable and Eco-friendly Transport in Serbia (WASTE OILFREE)	Czech Republic	Serbia	41,330	17,560	closed
1206.005-17	SAFEMEAT	Italy	Serbia	80,804	36,936	closed
1206.006-17	SMART RIVER GOVERNANCE 2.0	Italy	Moldova	83,325	37,000	closed
1206.007-17	Improving Disaster Risk Reduction Skills and Resilience, Building Practices in the Western Balkans (EMS WeB)	Italy	Regional	46,235	20,047	closed
1206.008-17	Sustainable Approach to Managing Construction and Demolition Waste (SAMCODE)	Italy	North Macedonia	63,149	30,870	closed
1206.009-17	CEI support for strengthening Energy Regulatory Authorities in the Western Balkans	Italy	Regional	81,588	27,845	closed
1206.010-17	Capacity building on PPPs for road construction and exploitation for Albanian authorities with the participation of Serbia and other Western Balkan countries	Italy	Regional	74,991	36,979	closed
1206.001-18	CEI support for strengthening Energy Regulatory Authorities in the Western Balkans - Second phase	Italy	Regional	89,162	39,662	closed
1206.002-18	Capacity building program for extension services in the Western Balkans to support participation in IPARD calls	Italy	Regional	25,105	12,552	closed

REFERENCE NUMBER	PROJECT NAME	COUNTRY OF KNOW-HOW PROVIDER INSTITUTION	COUNTRY OF KNOW-HOW RECIPIENT INSTITUTION	TOTAL PROJECT COST €	CEI CO-FINANCING €	IMPLEMENTATION STAGE
1206.003-18	Training in dietary assessment and sharing platforms for monitoring population food consumption habits in a long-term perspective (TRAIN-DIE)	Italy	Serbia	80,000	40,000	closed
1206.004-18	Capacity Building for Implementing Innovative EU Monitoring Tools for Good Governance and Anti-Corruption	Bulgaria	Regional	80,022	39,994	closed
1206.005-18	BEST practices exchange to STimulate Serbian SMEs growth (BE,ST,)	Italy	Serbia	65,772	31,222	closed
1206.006-18	INNOVAtion to prevention and protection from natural and environmental RISKS: experiences in the mirror between civil protection and emergency management from Italy to Moldova (INNOVA,RISKS)	Italy	Moldova	81,181	39,988	closed
1206.001-19	CEI support for strengthening Energy Regulatory Authorities in the Western Balkans - Third phase	Italy	Regional	118,372	39,475	closed
1206.002-19	MEAT BIOHAZ	Italy	Serbia	92,482	40,000	closed
1206.003-19	Innovative Know-how Exchange Programme in Animal Nutrition and Feed Technology (INNOKEP-FEED)	Italy	Serbia	85,188	39,950	closed
1206.004-19	On the Flood Wave of Vardar River, Flood Risk Management for Skopje	Italy	North Macedonia	80,236	38,726	closed
1206.005-19	Capacity Support of Regional Cooperation in Mine Action (SEEMACC)	Slovenia	Regional	20,289	8,335	closed
1206.006-19	Promoting geological, ecological, and cultural heritage through sustainable development and creation of geo-parks (GECCOSPARK)	Italy	North Macedonia	80,539	40,000	closed
1206.007-19	Introducing modern learning methods in North Macedonia using Italian experiences (INLEARN)	Italy	North Macedonia	72,853	33,822	closed
1206.008-19	Non-invasive and multi-analytical approach to the discovering of "Old Believer Faith icons" of VETKA Museum (ICONS)	Italy	Belarus	33,427	9,855	closed
305.998-20	Strong nurses for strong health systems and a healthier world	SEEHN	Regional	39,848	39,848	closed
305.1227-20	Portal Implementation for Sharing Information about Personal Protective (PPE-HEALTH-PORTAL)	Italy	Regional	38,997	38,997	closed
305.1521-20	Distance Learning on Epidemic and Pandemic Outbreaks in the Western Balkans: Albania, Bosnia and Herzegovina, Montenegro, North Macedonia, Serbia	Italy	Regional	29,993	29,993	closed
305.1543-20	Distance Learning on Epidemic and Pandemic Outbreaks in Belarus, Moldova, and Ukraine	Italy	Regional	19,034	19,034	closed
305.2347-20	SOS COVID-19 Emergency - Protecting Mental Health and Psychosocial Wellbeing of Adults and Minors during Social Distancing in Italy and Serbia	Italy	Serbia	39,000	39,000	closed
305.3763-20	Interactive Webinars to Accelerate the Shift to Digital Innovation in Albanian Health (WebinHealth)	Italy	Albania	40,438	39,800	closed
305.6019-20	Use of Regressive Artificial Intelligence (AI) and Machine Learning (ML) Methods in Modelling of COVID-19 spread (COVIDAI)	Serbia, Croatia	Regional	37,900	37,764	closed
305.6130-20	Hospital at Home in the Field of Chronic Wound Management during the COVID-19 Pandemic in Romania and Moldova	Romania	Moldova	39,000	39,000	closed
304.4.003-20	"Composites for All", Advanced Materials for a Modern, Improved, and Sustainable Society	Italy, Slovenia	Regional	84,020	39,775	closed
304.4.015-20	Practical Application of 3D Technology in Medicine and Health Care	Italy	Bosnia and Herzegovina	137,205	24,975	closed
304.4.022-20	Improving Occupational Health and Safety System in Republic of Moldova	Italy	Moldova	53,231	25,938	closed
304.4.035-20	Sustainability of the Platforms for Monitoring Population Food Consumption Habits and Pilot Study on Web- and Computer-based 24-H dietary Recall Tools	Italy	Serbia	78,159	31,577	closed
304.4.041-20	Sustainable Management of Cultural Heritage in the Balkans in Response to Climate Change, Best practices for adaptation and intercultural cooperation (SMACH)	Italy	Regional	45,969	22,942	closed
304.4.056-20	An Evolution of the Automotive Training Centre Serbia toward the Concepts of Light and Sustainable Mobility (ATC Evo)	Italy, Croatia, Slovenia	Serbia	85,955	39,960	closed
304.4.015-21	"Bridging the Culture Gap", Novi Sad 2022 - 95th International Session of the European Youth Parliament	Czech Republic, Slovenia, Italy	Regional	81,619	15,000	closed
304.4.022-21	To enhance the institutional and regulatory framework for organic food production in Albania	Italy	Albania	80,000	40,000	closed
304.4.026-21	Bosnia and Herzegovina, the Constitution and EU Accession, An Academic Platform for Discussing the Options	Italy	Bosnia and Herzegovina	80,658	37,500	closed
304.4.030-21	Exchange programme on the Rights of Persons with Disabilities between Albanian and Croatian Institutions of human rights and anti-discrimination	Croatia	Albania	18,310	9,130	closed
304.4.044-21	FORKITS- FOod expertise and Know-how exchange on technology transfer between Italy and Serbia	Italy	Serbia	35,199	20,802	closed
304.4.046-21	Italy-North Macedonia knowledge exchange in conservation and innovative management of cultural heritage	Italy	North Macedonia	50,524	25,020	closed

REFERENCE NUMBER	PROJECT NAME	COUNTRY OF KNOW-HOW PROVIDER INSTITUTION	COUNTRY OF KNOW-HOW RECIPIENT INSTITUTION	TOTAL PROJECT COST €	CEI CO-FINANCING €	IMPLEMENTATION STAGE
304.4.072-21	MARTEFund: developing cooperation in the creative sector in the Western Balkans through replication of an Italian expertise in project design and fundraising	Italy	Regional	65,405	32,702	closed
304.4.001-22	North Macedonia: Advisory Support for Strengthening the Capacities for Diaspora Engagement and Evidence-based Migration Policy Planning	IOM	North Macedonia	80,000	40,000	closed
304.4.015-22	Programming the EU Cohesion Policy: Exchange Programme on Chapter 22 in Serbia and Montenegro	Italy	Regional	76,825	36,841	closed
304.4.022-22	Assessing the effectiveness and affordability of tariff-setting methodologies in covering drinking water and wastewater services costs in the Western Balkans	Italy	Regional	99,825	36,425	closed
304.4.029-22	Reducing the impact of earthquakes in Albania through collaboration: Computing seismic hazard to support the update of Albania's building code	Italy	Albania	61,168	24,082	closed
304.4.055-22	Executive Program "Countering Corruption within Public Administration Through Transparency"	Italy	North Macedonia	60,450	29,065	closed
304.4.065-22	Harmonising the Regulatory FRAMEwork for the ORGanic food production in Montenegro with the Regulation (EU) 2018/848 - FRAME,ORG MONTENEGRO	Italy	Montenegro	77,400	37,350	closed
304.4.068-22	Strengthening ties and learning between the twinned municipalities of Centar Sarajevo and Reggio Emilia	Italy	Bosnia and Herzegovina	80,000	40,000	closed
304.4.070-22	Habitat, landscape, forest and water management: experiences in the mirror between from Italy to Moldova	Italy	Moldova	90,474	39,175	closed
304.4.2023.001	Supporting the Albanian Regulatory Authority to improve the efficiency of the wholesale electricity market	Italy	Albania	85,275	39,905	closed
304.4.2023.004	Promoting capacity building in Serbia through the transfer of technical knowledge and environmental protection measures in beekeeping sector (ProTechBee)	Italy	Serbia	78,094	39,047	under implementation
304.4.2023.018	CEI support for increasing capacity of research and action in Occupational and Environmental Health in Republic of Moldova	Italy	Moldova	79,951	39,971	under implementation
304.4.2023.029	CEI support to the implementation of the new electricity package adopted by the Energy Community Ministerial Council incorporating EU acquis on market integration with western Balkans	Italy	Regional	83,200	40,000	under implementation
304.4.2023.030	Assessment of air and water quality laboratories' capacities in Albania	Italy	Albania	59,208	22,893	closed
304.4.2023.031	CEI support to DATA ROL (Data Protection and the Rule of Law) in Bosnia and Herzegovina	Croatia	Bosnia and Herzegovina	80,000	40,000	under implementation
304.4.2023.034	Executive Program "Effective Management and Anti-Fraud Controls in the Use of EU funding instruments"	Italy	Regional	82,030	39,780	under implementation
304.4.2023.039	Territorial cohesion and place-based policies: an Exchange programme on Chapter 22 (COPE22)	Italy	Regional	76,551	37,848	closed
304.4.2023.051	EU-SEE Forum for intercultural exchange on Sustainable management of cultural heritage (SMACH Forum)	Italy, Slovenia	Regional	82,720	40,000	under implementation
304.4.2023.060	CEI support to strengthen institutional capacity and performance of Ukrainian agri-food sector and rural development through application of EU policy tools and good practices,	Poland	Ukraine	95,530	38,380	under implementation
304.4.2023.064	CEI support to training and research to unlock and enhance the potential of sustainable blue economy for regional cooperation and EU integration (TRUE BLUE)	Croatia, Italy, Slovenia	Regional	80,000	40,000	under implementation
304.4.2024.002	Civil Society for Good Governance and Anti-Corruption in Southeast Europe: CEI Support to Capacity Building for Evidence-Based Advocacy, Policy Impact and Citizen Engagement	Bulgaria	North Macedonia	80,000	40,000	approved
304.4.2024.006	Capacity enhancing of the Albanian marine pollution preparedness and response system	Croatia	Albania	78,500	39,000	approved
304.4.2024.007	EU Natural gas markets: fundamentals, regulatory frameworks and challenges for market integration and decarbonisation	Italy	Regional	80,000	40,000	approved
304.4.2024.010	Resilience and Preservation: Security, Migration, and Cultural Heritage Protection in Ukraine	Italy	Ukraine	38,935	18,900	approved
304.4.2024.011	Urban Nexus: Empowering Local Governance in the Western Balkan (UrbaNEX – WB)	Italy	Regional	98,078	39,498	approved
304.4.2024.017	CEI support to strengthening the Parliaments of Albania, Bosnia and Herzegovina, North Macedonia, Moldova, Montenegro, Serbia and Ukraine, in the context of the EU Accession	Italy	Regional	69,992	34,992	approved
304.4.2024.021	Technical assistance for the creation of a National Promotional Institution (NPI) in Albania	Italy	Albania	100,000	40,000	approved
304.4.2024.023	CEI for Ukraine's Future, Empowering Ukrainian Municipalities through Polish Expertise in Fund Management and Project Practices for Pre-Accession Readiness of Ukraine	Poland	Ukraine	102,005	40,000	approved

REFERENCE NUMBER	PROJECT NAME	COUNTRY OF KNOW-HOW PROVIDER INSTITUTION	COUNTRY OF KNOW-HOW RECIPIENT INSTITUTION	TOTAL PROJECT COST €	CEI CO-FINANCING €	IMPLEMENTATION STAGE
304.4.2024.034	MAAM - Media Advocacy Action for Moldova: Empowering Moldova's Public Watchdogs to Safeguard Media Freedom	Romania	Moldova	80,850	39,313	approved
304.4.2024.040	Bridge to Resilience	Bulgaria	Ukraine	39,000	19,500	approved
304.4.2024.049	CEI support to Technology Transfer for Hospitals in Albania and North Macedonia (ALBAU-TT-CRO)	Italy	Regional	89,752	40,000	approved
304.4.2024.054	Enhancing Sustainable Tourism Development in Montenegro	Croatia	Montenegro	80,000	40,000	approved
TOTAL				17,843,772	4,820,756	

Abbreviations and acronyms

AER	Assembly of European Regions
ATCO	Air Traffic Control Officer
BAS	Business Advisory Service
BiH	Bosnia and Herzegovina
CEFTA	Central European Free Trade Agreement
CHIAM	Mediterranean Agronomic Institute of Bari, Italy
CEI	Central European Initiative
CEI-ES	Central European Initiative - Executive Secretariat
EBRD	the Bank European Bank for Reconstruction and Development
EC	European Commission
EGP	Enterprise Growth Programme
EIR	EBRD Investment Ratio
ENTSO-E	European Network of Transmission System Operators for Electricity
EU	European Union
E&S	Environmental and Social
FAO	Food and Agriculture Organisation of the United Nations
FBIH	Federation of Bosnia and Herzegovina
FINTECC	Finance and Technology Transfer Centre for Climate Change
GET	Green Economic Transition
HPSU	High Potential Start-Up
IFRS	International Financial Reporting Standards
ISO	International Organisation for Standardisation
JSC	Joint Stock Company
KEP	Know-how Exchange Programme
MAECI	Ministry of Foreign Affairs and International Cooperation, Italy
MEF	Ministry of Economy and Finance, Italy
MSME	Micro, small and medium-sized Enterprise
MW	Megawatt
MWH	Montgomery Watson Harza
NECP	National Energy and Climate Plan
OECD	Organisation for Economic Co-operation and Development
OSCE	Organisation for security and Cooperation in Europe
OSHEE	Operatori i Shperndarjes se Energjië Elektrike (Albanian Alectric Energy Company)
PIU	Project Implementation Unit
PPP	Public Private Partnership
SEEHN	South Eastern Europe Health Network
SME	Small and Medium Sized Enterprise
TAM	TurnAround Management Programme
TC	Technical Cooperation
TIR	Total Investment Ratio
ZPCG	Zeljeznicki Prevoz Crne Gore (Montenegro Railway Transport)
ZS	Zeleznice Srbije (Serbian Railways Company)

Management and Coordination
Elisabetta Dovier

Contributions
Tania Pibernik

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Stefano Dal Secco, Italy

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Office for the CEI Fund at the EBRD

CEI Headquarters

Via Genova 9 // 34121 Trieste // Italy

cei.ebrd@cei.int

www.cei.int

www.ebrd.com

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